



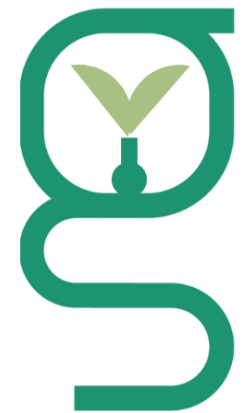
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Project presentation and introduction to the teaching activity

Teaching Activity 1

Trento, October 25, 2023



Our goal



GENERAL OBJECTIVE

To develop an open and interactive sustainability accounting online learning environment, **the Sustainability Accounting Learning Platform for a Green Economy**, to promote the integration of this topic into the business and accounting curricula in the European Higher Education Area and support the green transition of the EU economy

Operational objective 1

To produce **high-quality and structured learning materials & resources** on sustainability accounting

Operational objective 2

To implement the learning materials & resources in an **open and interactive online learning platform**

Operational objective 3

To foster the **use of the learning platform** in accounting graduate programs and professional training

The Partnership



UNIVERSIDAD
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Partners



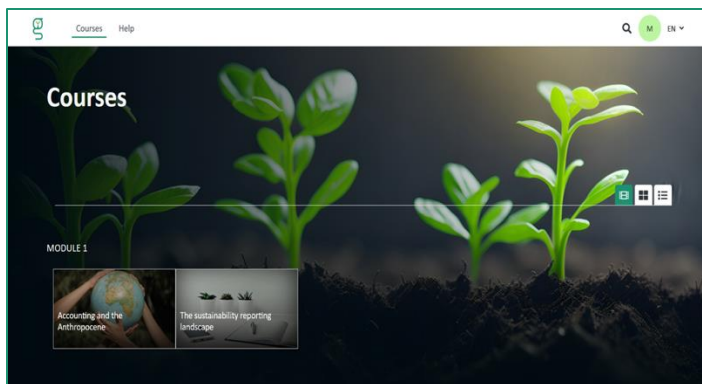
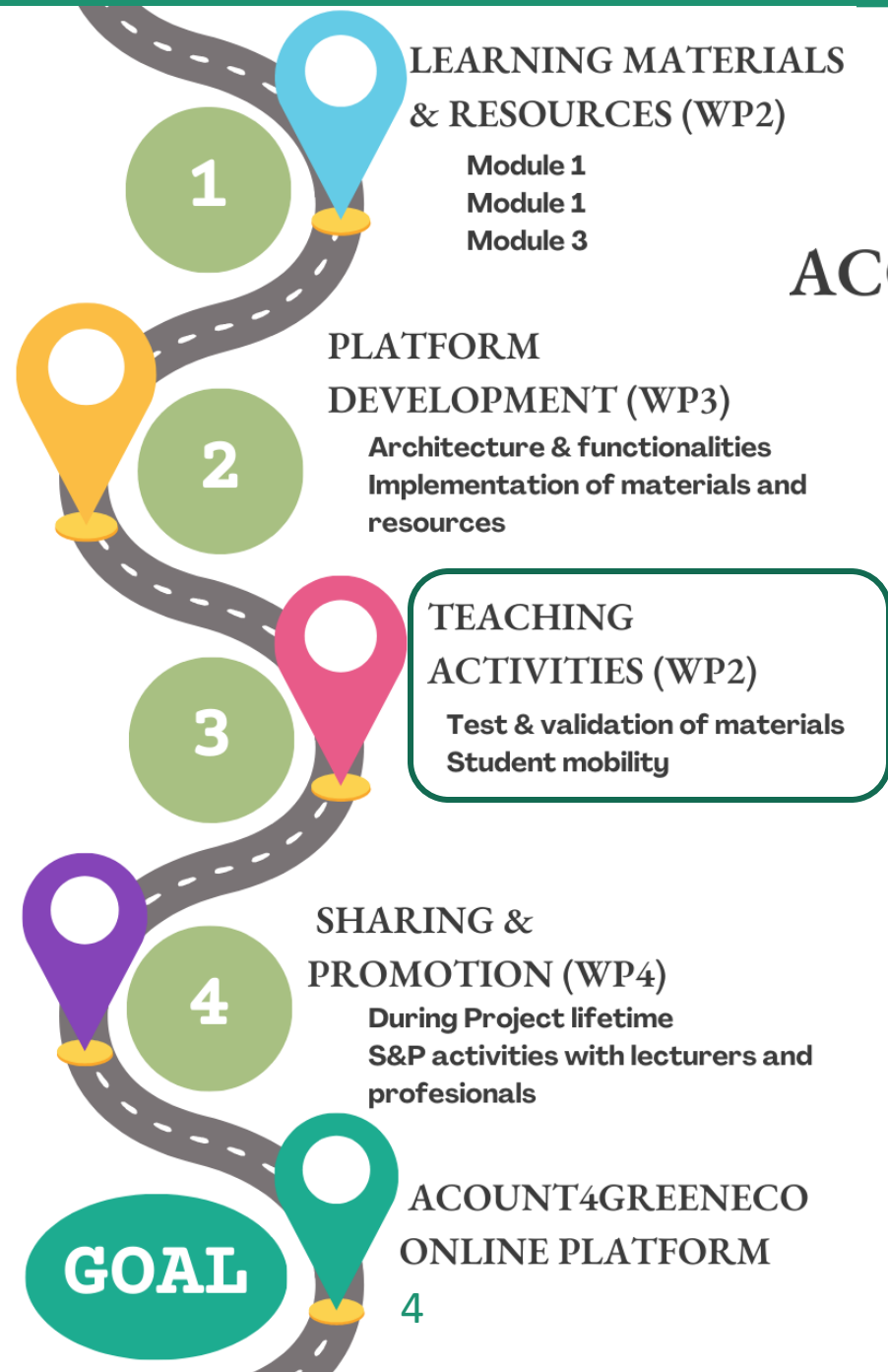
Associated partner



Our plan



ACCOUNT4GREENECO ROADMAP



The course structure

Module 1 Sustainability accounting in the 21 st century	Module 2 Sustainability accounting production	Module 3 Sustainability management accounting
Leading partner: UBU Supporting partner: MBS Feedback: Leuphana Delivered for implementation: Jul 23	Leading partner: UniTrento Supporting partner: MBS Feedback: UBU Delivered for implementation: May 24	Leading partner: Leuphana Supporting partner: Feedback: UniTrento Delivered for implementation: Mar 25
TA1: Trento (UniTrento, Oct 23)	TA2: Lüneburg (Leuphana, Sep 24)	TA3: Burgos (UBU, Jul 25)
Teaching activities		
U1.1. Accounting and the Anthropocene U1.2. The sustainability reporting landscape	U2.1. Sustainability accounting regulation U2.2. Sustainability reporting assurance	U3.1. Fundamentals of sustainability management accounting U3.2. Internal control for sustainability information



Goal of the teaching activities

For the project:

- To **validate** the resources and materials integrated into the online platform
- Gather students during the platform's development to test it and ensure its **usability and quality**

For the students:

- Develop knowledge on **sustainability accounting**
- Expose yourself to an alternative **form of (digital) learning**
- Interact in an **international environment**

The course structure

Year 1	Year 2	Year 3
Module 1	Module 2	Module 3
Sustainability accounting in the 21 st century	Sustainability accounting production	Sustainability management accounting
Leading partner: UBU Supporting partner: MBS Feedback: Leuphana Delivered for implementation: Jul 23 TA1: Trento (UniTrento, Oct 23)	Leading partner: UniTrento Supporting partner: MBS Feedback: UBU Delivered for implementation: May 24 TA1: Lüneburg (Leuphana, Sep 24)	Leading partner: Leuphana Supporting partner: Feedback: UniTrento Delivered for implementation: Mar 25 TA1: Burgos (UBU, Jul 25)
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Teaching activity 1		

Teaching Activity 1: University of Trento



Teaching Activity 1: University of Trento

Oct 24, Tue	Oct 25, Wed	Oct 26, Thu	Oct 27, Fri
Morning/afternoon Travel to Trento 7pm – 8pm Welcome reception	9 am-10 am Project presentation and introduction of TA1 10 am-1 pm Unit 1.1. Accounting and the Anthropocene 1 pm-2.15 pm Lunch 2.30 pm-3.30 pm Seminar C. Larrinaga: Accounting and the Anthropocene 4 pm-6 pm Museo Diocesano 7.30 pm Dinner	9 am-10 am Seminar S. Schaltegger: sustainability accounting and reporting from a multi-level perspective 10.15 am-1.15 pm Unit 1.2. The sustainability reporting landscape 1.15 pm-2.30 pm Lunch 2.45 pm-4 pm Seminar L. Parker: Writing research 4 pm-4.30pm Student's feedback 4.30pm-5 pm Closing session 7.30pm Farewell dinner	Travel back

Teaching Activity 1: University of Trento

- **24 selected students**

- Six students from each university (Leuphana, MBS, UBU, UniTrento)
- Prior knowledge of/interest in (sustainability) accounting
- English skills

The floor is yours!

Some important information

- **Documentation**
 - Attendance list per session
 - Data protection document
- **Certificate of attendance**
 - Attend all sessions
 - Provide feedback by filling in the questionnaires in the specific session
- **Continue testing the platform after the session**
 - The platform will be available for use during the next 10 days!

Teaching Activity 1: University of Trento

Oct 24, Tue	Oct 25, Wed	Oct 26, Thu	Oct 27, Fri
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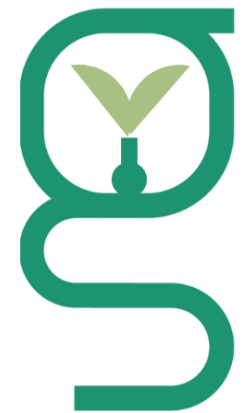
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Unit 1.1. Accounting and the Anthropocene

Teaching Activity 1

Trento, October 25, 2023



The course structure

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Teaching activity 1



Course materials – online platform

1. Sustainability reporting as a corporate practice

1.1. Defining sustainability reporting

The emergence of sustainability reporting

Traditionally, companies have produced financial statements to provide information on their financial performance to their shareholder and investors. This practice reflects what is considered the common and widespread conception of accounting as financial accounting. However, the growing **societal concern for the impacts of corporations on the environment and society** has increased the pressure on them to report also on how they are managing and mitigating those environmental and social impacts (Gray, 2006). This situation recognizes that firms, and organizations in general, should be held accountable not only to their providers of financial capital, but also to those stakeholders to which they relate (Gray et al., 1996).

As a consequence of this recognition, some organizations have published reports covering aspects about their social and environmental impacts for almost five decades. However, the **form and content of these reports have evolved significantly** during this period. In the 1970s, firms published social reports that provided information around how they managed certain social issues. The practice changed into environmental reports at the end of the 1980s and beginning of the 1990s driven by the dramatic environmental disasters that happened around this time (such as the 1984 Bhopal disaster in India, or the 1989 Exxon Valdez spill in Alaska), which increased society's spotlight on environmental impacts. Since the late 1990s and beginnings of the 2000s, corporate reports have broadened their coverage to inform about the social, environmental and economic impacts of business (the understanding of the economy in these reports goes beyond financial performance, as they consider how companies broadly affect the economies in which they operate, for instance by creating jobs, paying taxes, or supporting infrastructure development). This form of reporting is the most common nowadays and it is usually known as sustainability reporting.

Sustainability reporting refers to the practice of producing reports that explain how organizations manage their social, environmental and economic dimensions of their businesses by informing about their priorities, policies and actions, as well as the impacts, both positive and negative, of their operations in those areas.

The main outcome of sustainability reporting is known as **sustainability report**. Yet, other labels may also be used to refer to these reports, such as corporate social responsibility report, CSR report, corporate citizenship report, non-financial report, among others. Usually, these are stand-alone reports that are published independently from the financial statements and accounts, although it is very common that both documents refer to the same reporting period (Tregida & Laine, 2021). Regulation is driving such a greater alignment between sustainability and financial reporting. The

different sustainability reporting regulatory pieces that are being enacted worldwide, especially in Europe are promoting the role of sustainability reporting to be considered as of similar importance to financial reporting. Furthermore, regulation is also recognizing the interconnectivity between both reporting pillars. The requirements of regulation, which will be detailed in Module 2, are in some cases even mandating that the sustainability report should be provided as an element of annual reports.

Video about definition of sustainability reporting, anticipating purpose (see file XXXX.docx)

The purpose of sustainability reporting

Usually, sustainability reporting has been understood as a tool through which organizations are made accountable to their stakeholders for their impacts (Tregida & Laine, 2021). However, the increasing awareness of financial capital providers about the potential effect of sustainability on firms' financial performance has determined other objectives that sustainability reporting may support. Therefore, broadly speaking, sustainability reporting may serve **three main purposes**: accountability, valuation, and stewardship (Cooper & Michelon, 2022).

Purposes of sustainability reporting

- From an **accountability perspective**, sustainability reporting aims to provide an organization's stakeholders with information that allows them to assess how it manages the social and environmental impacts that its business generates (Gray et al., 1997).
- From a **valuation perspective**, sustainability reporting aims to provide financial capital providers – namely, shareholders and investors – with information that allows them to evaluate their investments' future value.
- From a **stewardship perspective**, sustainability reporting aims to provide financial capital providers with information that allows them to assess the use of the capital they provided to the organization.

The three different purposes ascribe different **levels of organizational responsibility**. The accountability perspective conceives organizational responsibility broadly. An organization is not only expected to be responsible to those stakeholder providing financial capital, but also all to all of them that suffers from the impacts that its activity creates. Therefore, this approach recognizes that organizations relate to a variety of stakeholders, with different views and needs, that must be acknowledged and considered in the production of sustainability reports.

Purpose activity (see file XXXX.docx)

Course materials – online platform

The sustainability reporting landscape

☆☆☆☆☆ 0.0

This unit focuses on sustainability reporting as the main sustainability accounting practice nowadays to understand:

- What **sustainability reporting** is and the main features characterizing its current state.
- The importance of **materiality** in determining the coverage of sustainability reporting.
- The role of **sustainability reporting frameworks** in helping organisations produce their sustainability reports.

Comenzar ▶ 0 opiniones 0 min

Información General Contenido Opiniones

Sustainability reporting as corporate practice ▼

✓ Defining sustainability reporting

Activity: What is the purpose of sustainability reporting?

✓ Boundaries in sustainability reporting

✓ The state of sustainability reporting

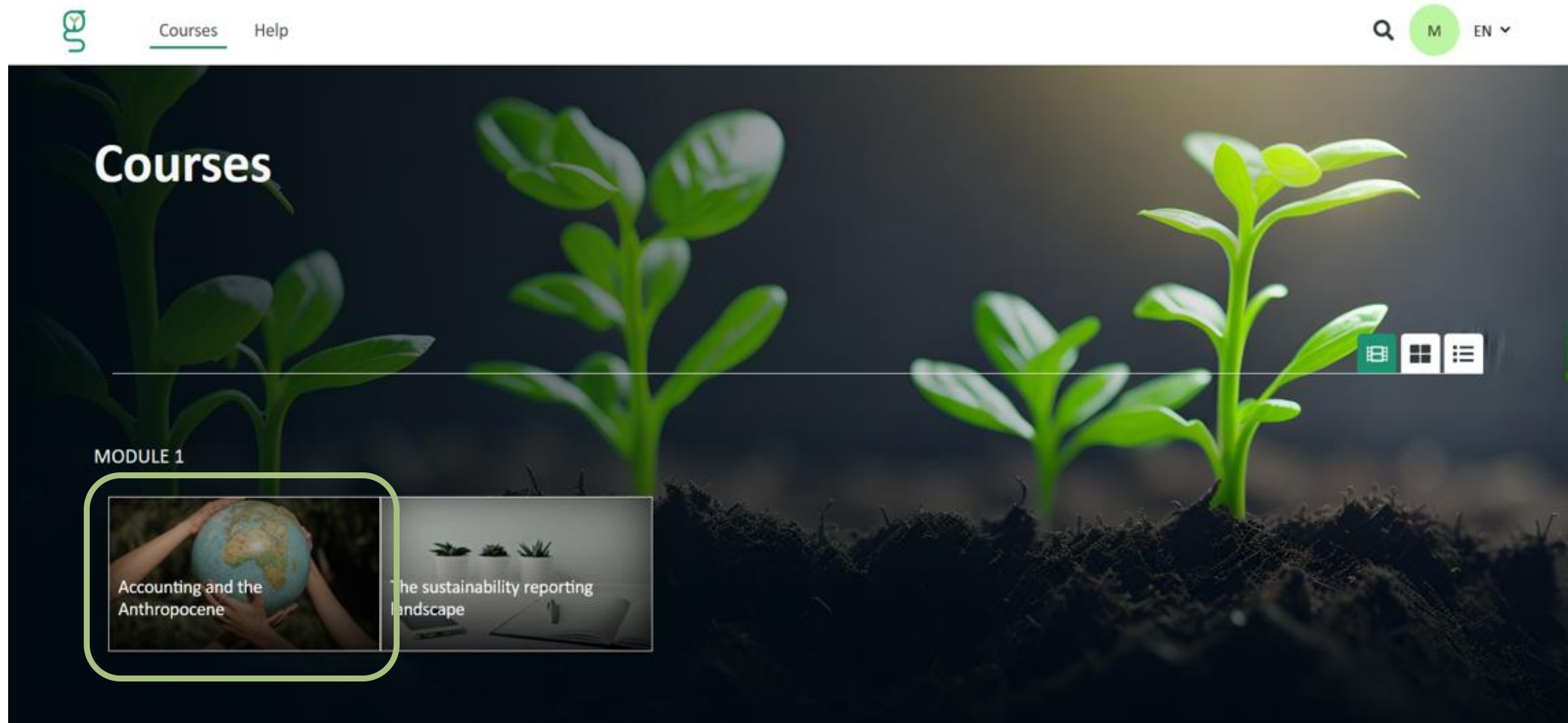
Activity: What do you know about the state of sustainability reporting?

Online platform

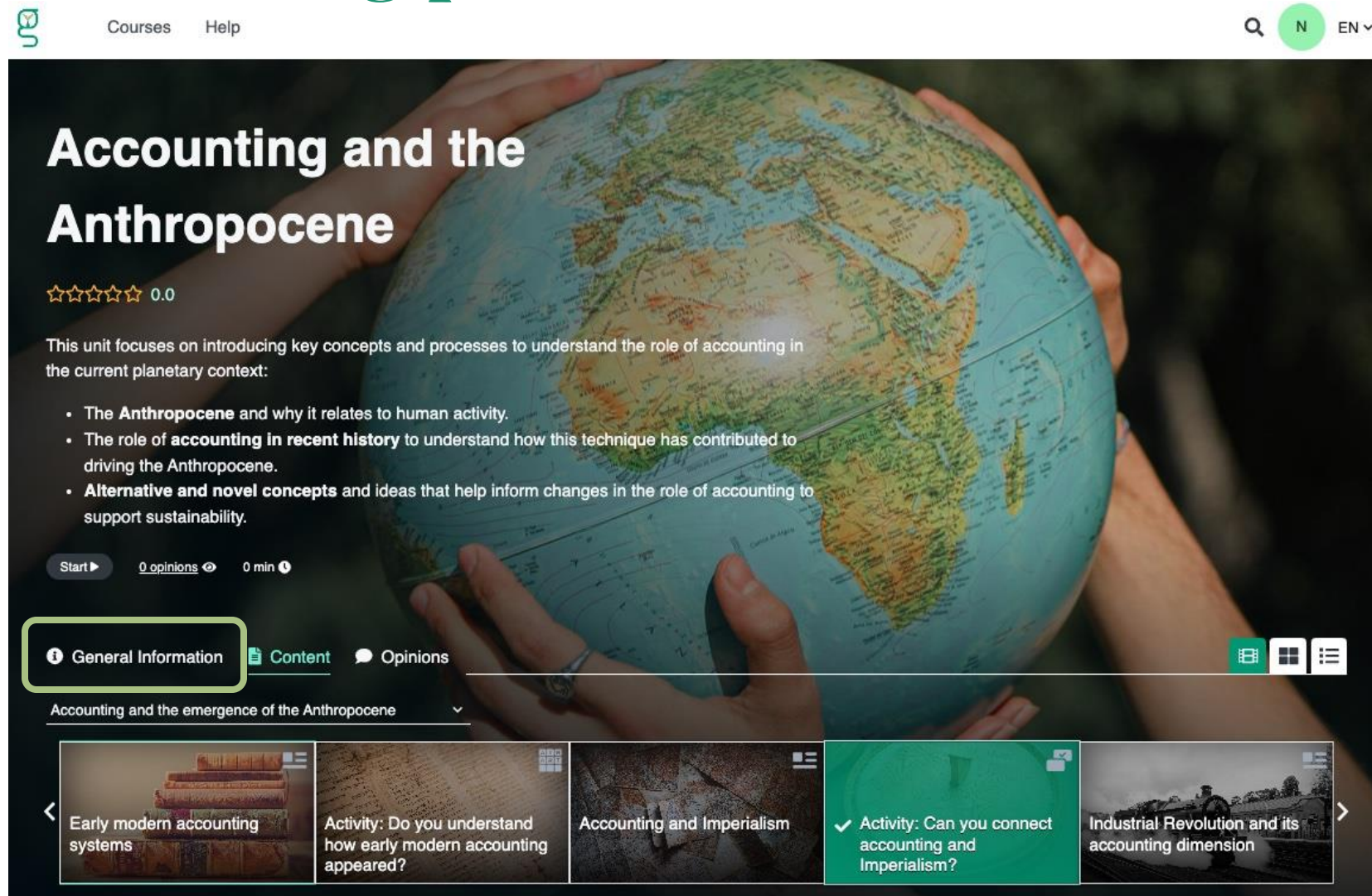
Registration:

- Open your browser and visit: <https://pre-a4ge.gestionetdev.com>
- Push the "Sign up" button.
- Fill in the form and push the "Send" button.
- You will receive an email called "Activate account" (check Spam folder if you don't see it). Open the "Activate account" link inside that email and push the "Activate account" button on the browser.


Online learning platform



Online learning platform



The screenshot shows a course page on an online learning platform. The background image is a pair of hands holding a globe. The course title 'Accounting and the Anthropocene' is prominently displayed in white text. Below the title, there is a star rating of 0.0. A descriptive paragraph states: 'This unit focuses on introducing key concepts and processes to understand the role of accounting in the current planetary context:'. This is followed by a bulleted list of three points: 'The Anthropocene and why it relates to human activity.', 'The role of accounting in recent history to understand how this technique has contributed to driving the Anthropocene.', and 'Alternative and novel concepts and ideas that help inform changes in the role of accounting to support sustainability.' Below the list, there are buttons for 'Start', '0 opinions', and '0 min'. A navigation bar at the bottom of the main content area includes 'General Information' (highlighted with a green box), 'Content', and 'Opinions'. To the right of these are icons for a video, a grid, and a list. Below the navigation bar, the course title is repeated with a dropdown arrow. At the bottom, there is a carousel of five course modules: 'Early modern accounting systems', 'Activity: Do you understand how early modern accounting appeared?', 'Accounting and Imperialism', 'Activity: Can you connect accounting and Imperialism?' (highlighted with a green background), and 'Industrial Revolution and its accounting dimension'.

 Courses Help

Q N EN

Accounting and the Anthropocene

☆☆☆☆ 0.0

This unit focuses on introducing key concepts and processes to understand the role of accounting in the current planetary context:

- The **Anthropocene** and why it relates to human activity.
- The role of **accounting in recent history** to understand how this technique has contributed to driving the Anthropocene.
- **Alternative and novel concepts** and ideas that help inform changes in the role of accounting to support sustainability.

Start ▶ 0 opinions 0 min

General Information Content Opinions

Accounting and the emergence of the Anthropocene

Early modern accounting systems

Activity: Do you understand how early modern accounting appeared?

Accounting and Imperialism

✓ Activity: Can you connect accounting and Imperialism?

Industrial Revolution and its accounting dimension



Accounting and the Anthropocene

-- minutos de duración

Introduction

This unit defines the key concepts and processes that have motivated the emergence of sustainability accounting turn in the 21st century. If you are one of those who think that accounting can change the way we live, this is your course.

Unit 1.1 starts by defining the **Anthropocene**. This word means much more than climate change. Summers are more prolonged and dryer. Also, mosquitoes and wasps are disappearing. Scientists are worried about this. We live in an ecosystem, and *the flutter of a butterfly's wings can trigger a tornado on the other side of the world*. The human actions embedded in the economic system and our forms of organising are one of the main, if not the most relevant, drivers of sustainability problems.

This interaction between human actions and ecological problems points to **the social dimension of anthropogenic problems**, as it is impossible to separate the environmental from the social. The economisation of nature could only be possible through society's economisation. Both realities were built together, and if we want to face one of them, Humanity must take them into consideration jointly as both sides of a coin. This unit will provide some historical notions to understand how, after the Industrial Revolution, and specifically after the "Great Acceleration", **social inequality became conjoint with natural exploitation**.

Accounting is not a neutral technique. It is (and has been) different from the natural form of understanding and managing business. It is a social construction that is constitutive of society itself and of the way we perceive (and act on) reality. It is part of our social and cultural heritage and has contributed, in some ways, to the current planetary crisis we are facing. However, for the same reason, it could be a helpful tool to change the dramatic social and ecological situation we currently live in.

Intended learning outcomes and competences

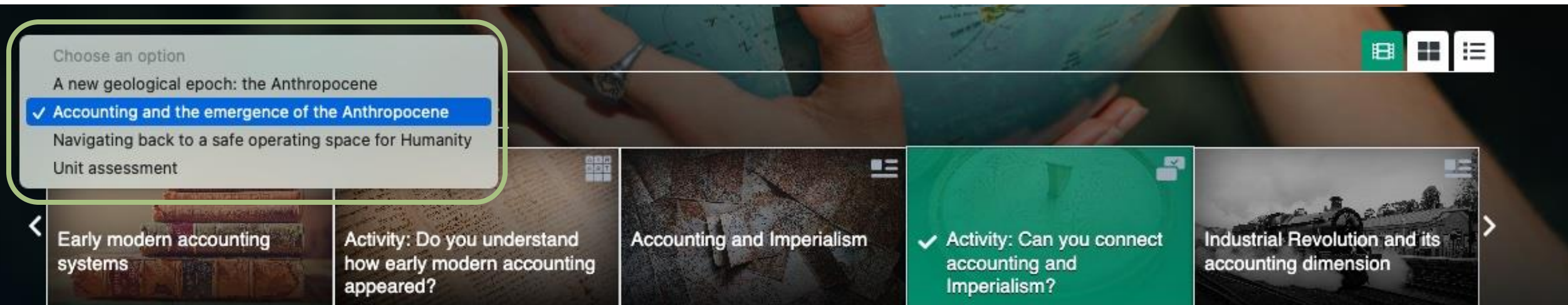
At the end of this unit, you will be able to:

- Understand the implications of human economic activity in the environment on a planetary scale.
- Classify the different phases in the evolution of the relationship between human (economic) behaviour and the environment.
- Appreciate the historical roots of social and environmental problems in the Anthropocene.
- Identify the role of accounting in constructing past and present relationships between humanity and its environment.
- Reflect on other economic rationalities and the role of accounting in their enactment.
- Describe the current initiatives and concepts that can help change the role of accounting to a more sustainable path.




List of acronyms



Online learning platform



Online learning platform

 General Information  Content  Opinions



Accounting and the emergence of the Anthropocene ▾

Early modern accounting systems

Activity: Do you understand how early modern accounting appeared?

Accounting and Imperialism

✓ Activity: Can you connect accounting and Imperialism?

Industrial Revolution and its accounting dimension

EARLY MODERN ACCOUNTING SYSTEMS

✓ Early modern accounting systems

Nature, History and Accounting

Early modern accounting systems

To understand how we got into this situation is key to consider that the Anthropocene is a consequence of the accumulation of minimal changes. The Industrial Revolution led to the upsurge of factories and other (economic) organisations, imposing a new way of understanding the connection between society and nature. Planet Earth became a machine, but it is not. Accounting had a relevant role in the rising process of factories and, more generally, in the instauration of a rationality based on efficiency, profit and the mechanical view of life. **Making the planet Earth exploitable** was one of the causes of the rise of the Anthropocene.



Some philosophers and economic thinkers proposed that the turning point of the social and economic evolution to modernity was when humanity, especially European societies, started their efforts to **dominate Nature**. Fear passes from future salvation (Theology) to now (Science). Not only society but also Nature must be safe, which implies control and domination.

Strangely enough, it was in a **warm period** when this story began. Despite modernity referring to a kind of self-improvement, it started when nature showed its kindest face. Once again, remembering the connection between Nature and Humanity is essential.

Some key aspects of European history should be analysed as a reaction to environmental factors: **Humanity and planet Earth** are linked in a **bidirectional** way.

Next ▾

EARLY MODERN ACCOUNTING SYSTEMS

✓ Early modern accounting systems

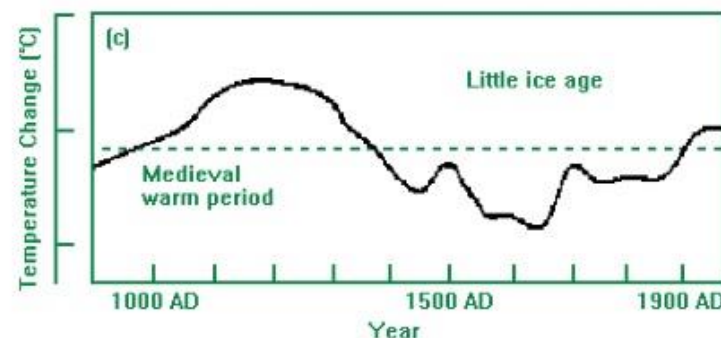
✓ Nature, History and Accounting

Nature, History and Accounting

Europe experienced in the Middle Ages a warm period that allowed a **more profitable relationship with Nature**. As far as we know, that warm period was motivated by natural dynamics. No human influence (as observable today) affected the planet's (specifically, European) climate. Nevertheless, **it did affect society**.

High temperatures promoted agricultural activity, which in turn allowed an increase in the population and, therefore, commerce and wealth. In the final Middle Ages (11th-15th centuries), despite some terrible situations, such as the black death epidemic or long wars (i.e., the Hundred Years' War), it was a period of **intensive economic growth**, supported (initially) by European resources.

Figure 8. Evolution of temperature in the last millennia.



Source: Jones et al. (2007).

The first symptom of this evolution was the rupture of the regional circuits of commerce. Similarly, the states started their transition into what is known as *the Early Modern State*. Europe became the **very first global system**, reduced to itself and ego-centred, but a system nonetheless. The creation of markets on a large scale (fairs of Champagne, Lyon, North Italy, and at the end of the period, Spanish ones) demanded new instruments.

Bill of exchanges and credit solved some technical problems related to displacement, but they mainly addressed the **problem of (lack of) money**. We are not talking about the lack of precious metals, although they were equivalent terms. When American silver arrived in the 16th century, those instruments did not disappear but were perfectionated because society continued to demand more agile transactions. Many accounting methods tried to manage these quick exchanges by reinforcing reliability and trust and, eventually, creating the sense of control over business.

Online learning platform



Gamification

Online learning platform



You have to guess the hidden word in 6 tries. Each attempt must be a valid word

After each attempt the color of the boxes changes to show which letters are correct and which are also in the correct position.

START >

History ages with the last warm period before the
Anthropocene

--	--	--	--	--	--

CONFIRM ✓

Q	W	E	R	T	Y	U	I	O	P
A	S	D	F	G	H	J	K	L	Ñ
Z	X	C	V	B	N	M			

Online platform

SORT LETTERS




English philosophy linked to accounting changes in the 18th century.

Ecpisimirm


CONFIRM ✓

Online learning platform


Accounting and the emergence of the Anthropocene




Activity: Can you tell us what you have learnt about accounting in this new business world?




Accounting, policy, and society in the industrial world



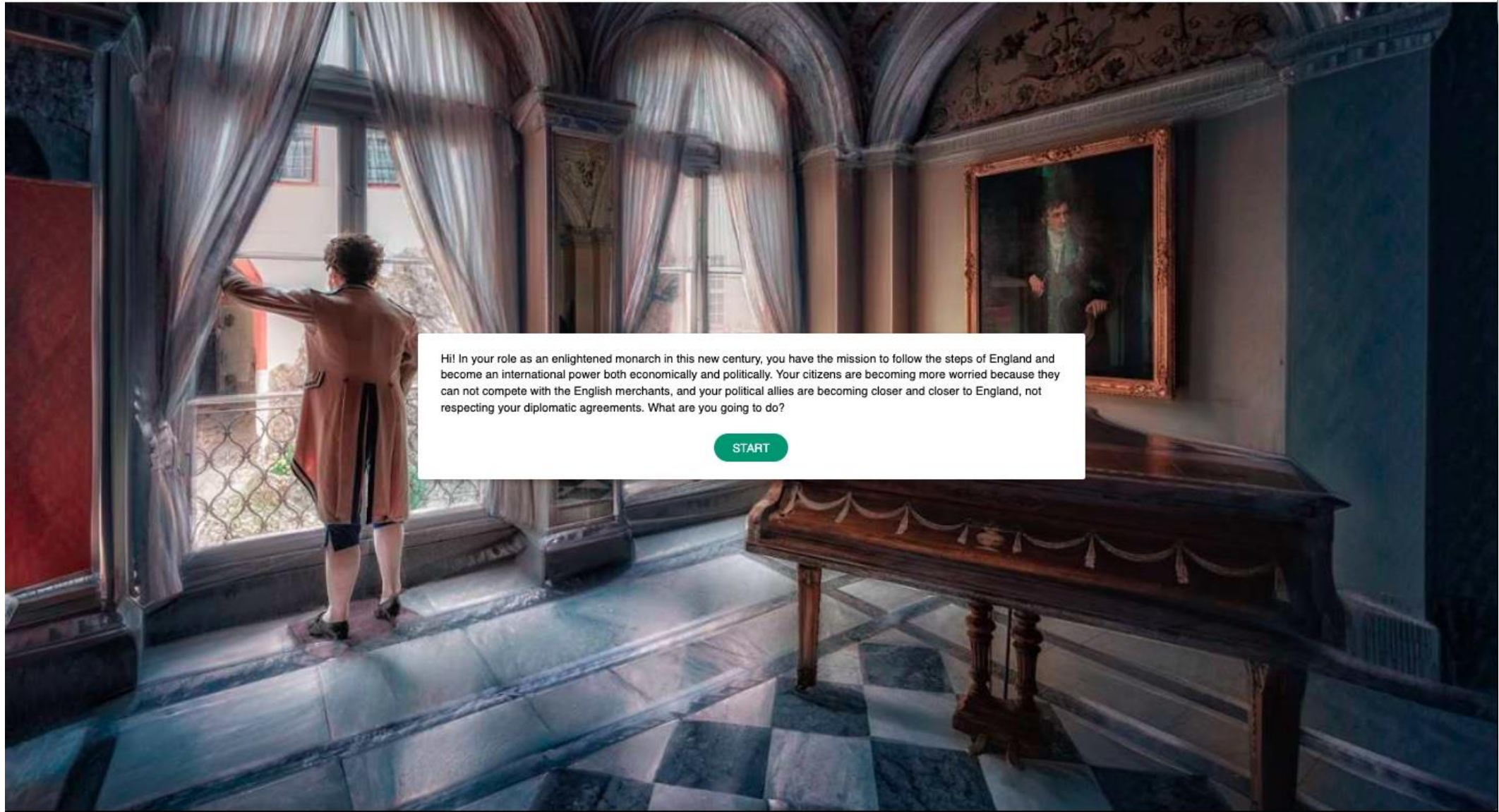
Activity: What do you know about the role of accounting in the Industrial Revolution?



Colonialism, globalization, and the role of natural resources

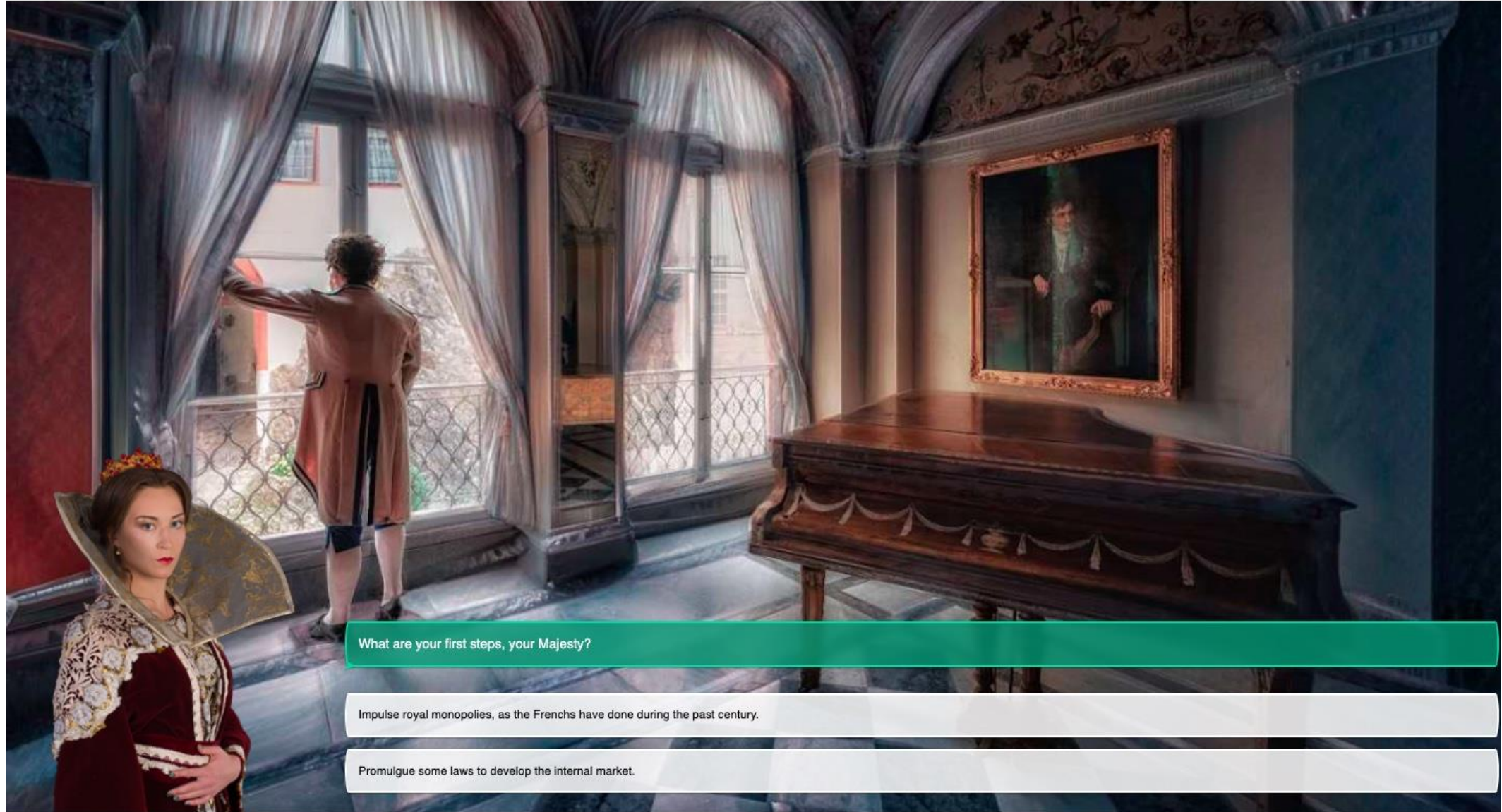


✓ Case Study: Imperialism and Industrial Revolution

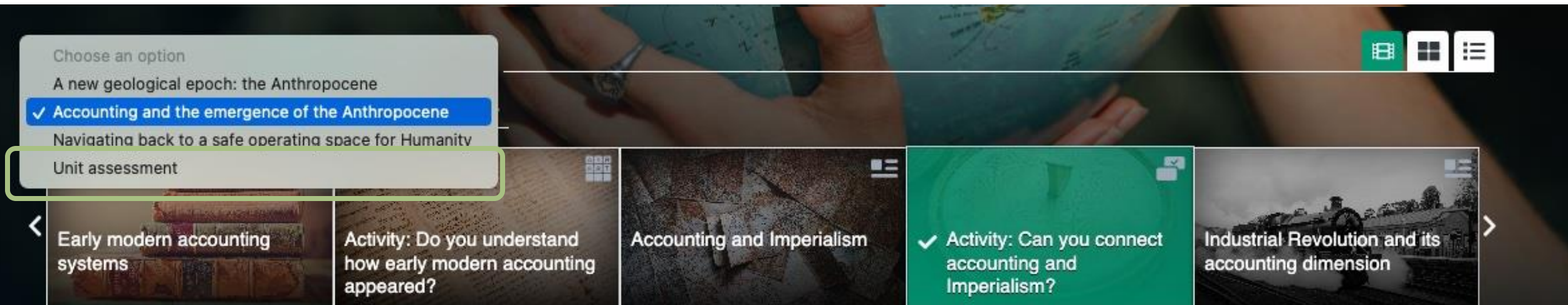


Hi! In your role as an enlightened monarch in this new century, you have the mission to follow the steps of England and become an international power both economically and politically. Your citizens are becoming more worried because they can not compete with the English merchants, and your political allies are becoming closer and closer to England, not respecting your diplomatic agreements. What are you going to do?

START



Online learning platform



The current global warming period:



- A It has been common and similar in previous periods of the planet.
- B It is one of the fastest recorded in the history of the planet.
- C It is the first recorded in the history of the planet.
- D It is one of the lowest recorded in the history of the planet.

Goals of this session:

Unit 1.1. Accounting and the Anthropocene

1. Improve your knowledge of:

- What the Anthropocene is.
- The role that accounting played in contributing to socio-ecological problems in the latest centuries.
- Initiatives that can help imagine alternative forms of accounting to promote sustainability.



Courses

Help



M

EN

Courses



MODULE 1



Accounting and the
Anthropocene



The sustainability reporting
landscape

Goals of this session:

Unit 1.1. Accounting and the Anthropocene

1. A new geological epoch: the Anthropocene

Defining the Anthropocene

Scientific positions and evidence for the geological inflection

2. Accounting and the emergence of the Anthropocene

Early modern accounting systems

Industrial revolution and its accounting dimension

Colonialism, globalization, and the role of natural resources

3. Navigating back to a safe operating space for humanity

Accounting and economic growth

Planetary boundaries

Science-based targets

Degrowth

The Sustainable Development Goals

Activities and role plays

Goals of this session:

Unit 1.1. Accounting and the Anthropocene

1. Improve your knowledge of:

2. Feedback on:

- The pedagogic approach embedded in the online learning platform
- The easiness to learn
- The dynamism of the content
- The accessibility of the materials
- Most importantly: if you can learn through it!

Dynamic of the session

1. Individually **work on unit 1.1** on the platform (until 12.15 pm).
 - Feel free to ask us any questions.
 - You can talk to your peers.
 - Prepare for the feedback: comments, suggestions, errors, etc.

Dynamic of the session

1. A new geological epoch: the Anthropocene

Defining the Anthropocene

Scientific positions and evidence for the geological inflection

2. Accounting and the emergence of the Anthropocene

Early modern accounting systems

Industrial revolution and its accounting dimension

Colonialism, globalization, and the role of natural resources

3. Navigating back to a safe operating space for humanity

Accounting and economic growth

Planetary boundaries

Science-based targets

Degrowth

The Sustainable Development Goals

Activities and role plays

Continue after the TA

Dynamic of the session

1. Individually **work on unit 1.1** on the platform (until 12.15 pm).
 - Feel free to ask us any questions.
 - You can talk to your peers.
 - Prepare for the feedback: comments, suggestions, errors, etc.
2. Small **group work**: **What is the Anthropocene and how to face it?** (until 12.30)
 - Do you perceive we are in the Anthropocene?
 - What evidence do we have about the Anthropocene?
 - What individual and/or collective actions we can implement to mitigate Anthropocene's effects?
3. Presentation of **conclusions and debate** (3-4 minutes per group)

Dynamic of the session

Group 1		
Adam	King	Leuphana
Inna	Savchenko	Leuphana
Jade	Ligneres	MBS
Carlos	Alonso Delgado	UBU
Karen del Pilar	Chancafe Dominguez	UBU
Anna	Martinato	UniTrento

Group 3		
Elio	Llane	Leuphana
Polina	Kaliagina	Leuphana
Pinella	Nehme	MBS
Mario	Gómez Casanueva	UBU
Silvia	Prati	UniTrento
Valentina	Montrucchio	UniTrento

Group 2		
Asli	Gurbuz	Leuphana
Pauline	Alleaume	MBS
Veselin Veselinov	Valkanov	MBS
Carmen	Calzada Diez	UBU
Erika	Martini	UniTrento
Ilaria	Clementi	UniTrento

Group 4		
Divya	Tom	Leuphana
Sabah	Znassi	MBS
Jacob	Olivares Martín	UBU
Claudia	San Esteban Camarero	UBU
Valentina	Donini	UniTrento



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Accounting and the Anthropocene

Carlos Larrinaga

Sustainability Accounting Learning Platform for
a Green Economy

2022-1-ES01-KA220-HED-000089844

University of Trento, October 24-26, 2023



Presentation outline

Motivation: how to make accounting transformative?

Anthropocene

Uncertainty and greenwashing

Resilience and diversity

Materialities

Corporate biosphere stewardship

Final comments

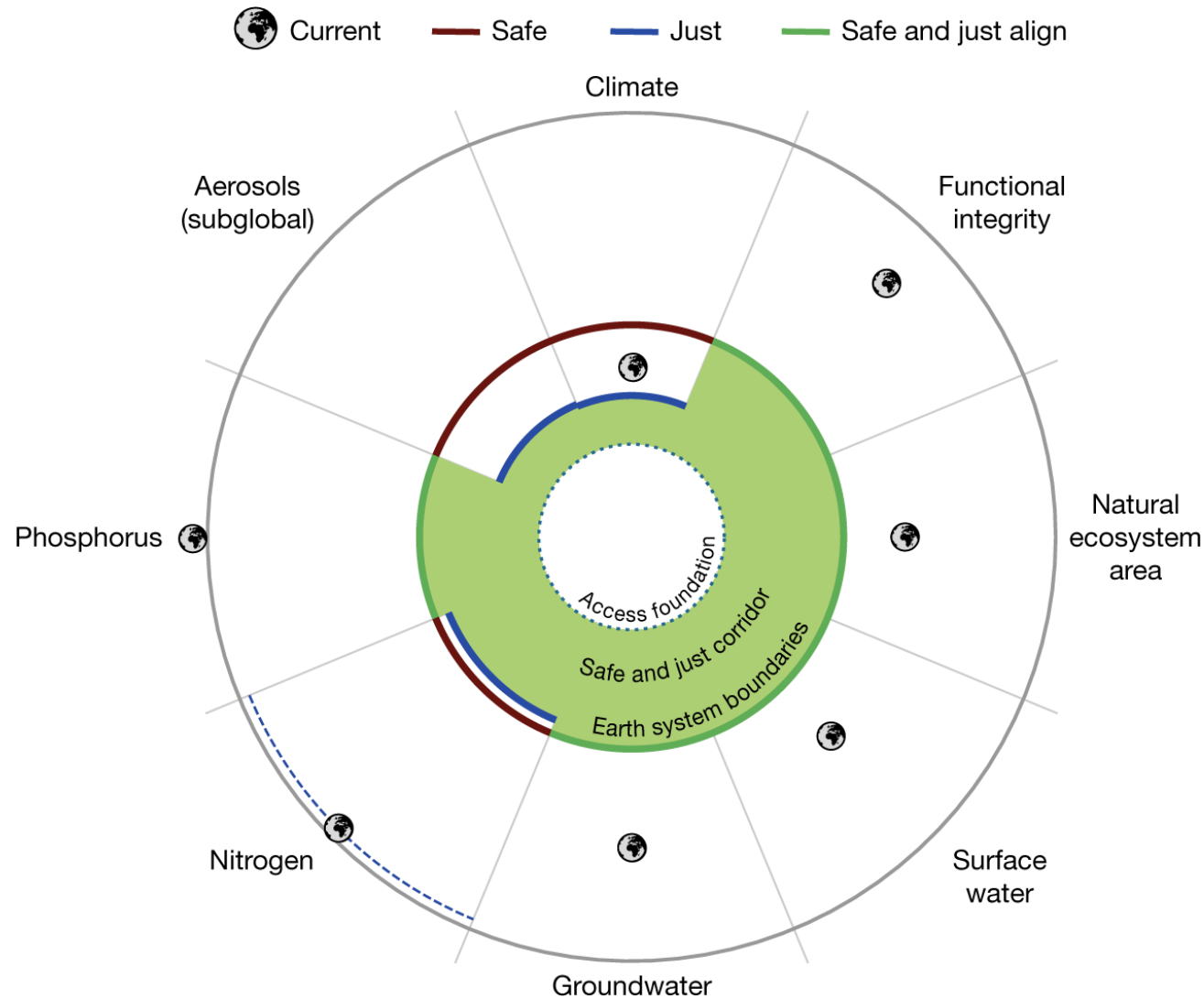
How to make accounting transformative?



UNIVERSIDAD DE BURGOS



What do we know about the Anthropocene?



What do we know about accounting?

Accounting represents ...

Accounting performs ... helps framing by ignoring overflows ...
makes visible some things by making others invisible, helps
constitute social relations and construct markets,
organizations, subjectivities, rationalities

Accounting (at least indirectly) *performs* the Anthropocene

Metaphor: geo-graphy



Key accounting question

Accounting is involved in the production of the Anthropocene

Accounting is part of the obstacles for a transformation

How to make accounting productive / transformative?

Anthropocene implications for transformative accounting: five areas to be explored: time, uncertainty, resilience, materiality and the role of corporations



1. Anthropocene

Where to situate the origin of the Anthropocene?

Great acceleration

Industrial revolution

Columbian exchange



2. Uncertainty and greenwashing

Uncertainty

Complex socio-ecological systems: e.g., nitrogen, eutrophication, ecosystems, food security, justice

Feedbacks: e.g., climate change - oceans

Nonlinearities and tipping points: e.g., (dangerous) climate change

Knowledge gaps about the functioning of the biosphere

Knowledge gaps on the geophysical and biological impacts of novel entities (e.g., antibiotics, 'forever' chemicals)



Transparency and greenwashing

Transparency and greenwashing research is arrogant: science knows and there are information asymmetries

Transparency and greenwashing research forgets that "every way of seeing is a way of not seeing" (Quattrone, 2022)

Decentering transparency and greenwashing?

Technologies of humility: "disciplined methods to accommodate the partiality of scientific knowledge and to act under irremediable uncertainty" (Jasanoff, 2007, p. 33)

Table 1

Impact estimates for different sectors, for doubling of CO₂, U.S. (positive number indicates gain; negative number loss) (Nordhaus, 1991, Table 6, p. 932)

Sectors	Billions (1981 \$)
<i>Severely impacted sectors</i>	
Farms	
Impact of greenhouse warming and CO ₂ fertilisation	– 10.6 to + 9.7
Forestry, fisheries, other	Small + or –
<i>Moderately impacted sectors</i>	
Construction	+
Water transportation	?
Energy and utilities	
Energy (electric, gas, oil)	
Energy demand	– 1.65
Non-electric space heating	1.16
Water and sanitary	– ?
Real estate	
Land-rent component	
Estimate of damage from sea-level rise	
Loss of land	– 1.55
Protection of sheltered areas	– 0.90
Protection of open coasts	– 2.84
Hotels, lodging, recreation	?
<i>Total</i>	
Central estimate	
Billions, 1981 level of national income	– 6.23
Percentage of national income	– 0.26

3. Resilience and diversity

Resilient socio-ecological systems have the capacity to cope with future perturbations “without undergoing significant changes in function, structural identity, or feedbacks of that system” (Nelson et al., 2007, p. 397).

Perturbations are likely – we need systems that can cope with those perturbations



Accounting diversity

Is the existence of different approaches a problem?

Resilience challenges common perceptions of inefficiencies (Folke et al., 2005): redundant systems could increase resilience of facilitate alternative attractors

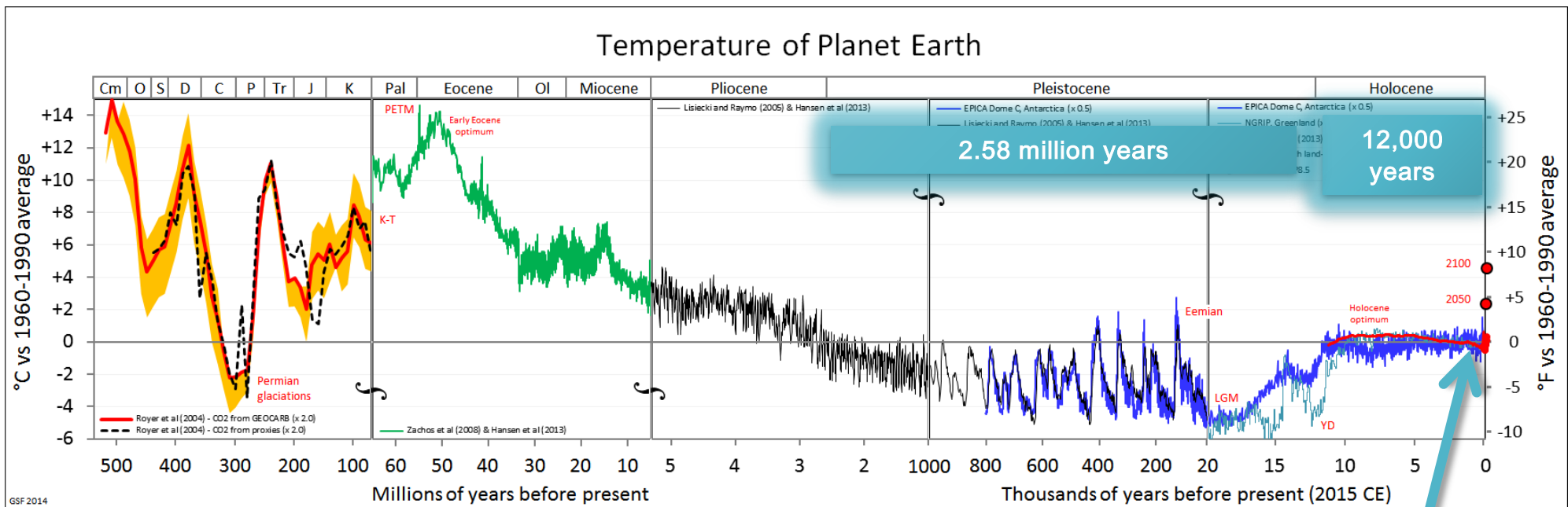
Design flexible systems that cross boundaries and allow learning, because change will occur and better be prepared

Importance of cultural and social capital: local perspectives can increase resilience of facilitate attractors

Premature closure of sustainability reporting?



4. Materialities



Anthropocene



Humankind is a geological force

Humankind not just modifying the ‘natural environment’, but a geological force, new interval in geological history.

Future evidence in rock strata??

Likely: mass extinction, hybridization and redistribution of species, simplification of ecosystems, global warming, rise of sea levels, “unusual mix of carbon isotopes” in fossils from burning fossil fuels, ocean acidification, massive production of iron (Bebbington et al. 2020)

any social scientist analyzing society without considering Earth systems “is stuck in a world of modernity” (Hamilton, 2015).

Socio-ecological systems have a physical and biological base

Rematerialization of accounting

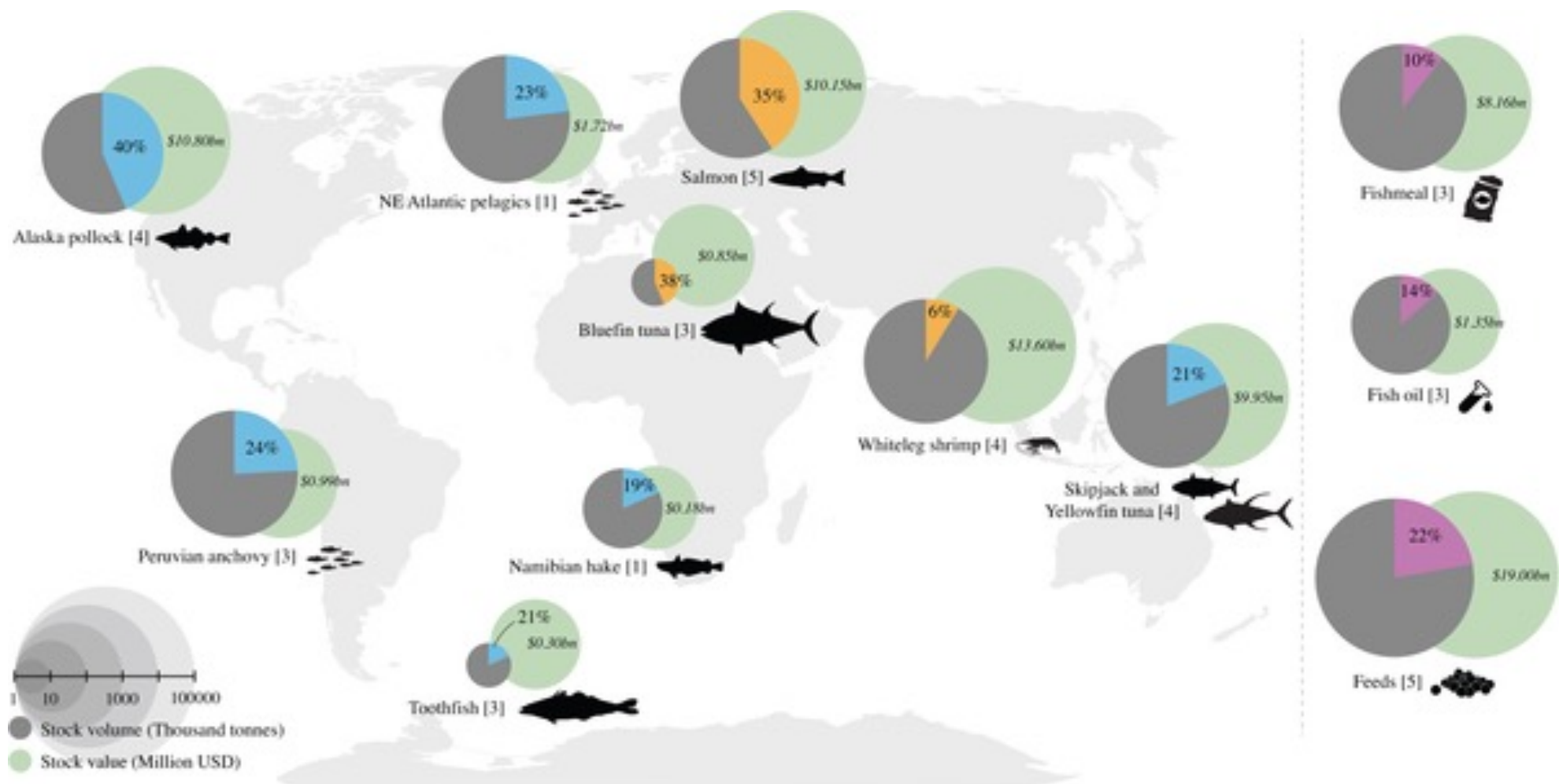
The Anthropocene questions sustainability as reputation and intangibles

Sustainability reporting as discourse – neglect material dimension of environmental processes + adopt a contemplative and theoretically detached position (Redclift, 1999)

“Sociology of preparers” (Christenson, 1983)



5. Corporate biosphere stewardship



Keystone actors

Transnational corporations are a defining feature of the interconnected planet of people and nature (Folke et al., 2019)

Keystone metaphor

Keystone species have an impact over their ecosystems that is disproportionate relative to their abundance and biomass share in the ecosystem

Global fisheries and TNCs as keystone actors: 13 companies – 18% global value seafood production (2012)

Companies – geography – Anthropocene

Accounting for stewardship

Stewardship has a long history in accounting

Interplay between stewardship and accountability

Different understandings of stewardship

- Accounting

- Ecological economics

Mobilization of financial markets for sustainability



Some final comments

The observation of the Anthropocene calls for the attention to a new sort of challenges that question:

- The accounting construction of time

- Accounting programmes of efficiency and accountability

- Accounting narratives of transparency, uniformity and intangibles

Look across boundaries for new vistas that:

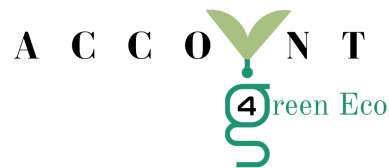
- Renew the interest in accounting technologies

- Foster the interdisciplinary and transdisciplinary engagement with the arenas where things are happening



Thank you for your attention

carlos.larrinaga@ubu.es



**Co-funded by
the European Union**

The project "Sustainability Accounting Learning Platform for a Green Economy" (Account4GreenEco) is co-funded by the Erasmus+ programme of the European Union (Ref. 2022-1-ES01-KA220-HED-000089844). The content of this presentation is the sole responsibility of the Account4GreenEco Partnership and neither the European Commission nor the Spanish Service for the Internationalisation of Education (SEPIE) are responsible for any use that may be made of the information contained therein.

SUSTAINABILITY ACCOUNTING & REPORTING

- A MULTI-LEVEL PERSPECTIVE.

Prof. Dr. Dr. h.c. Stefan Schaltegger
Centre for Sustainability Management (CSM)
Leuphana University Lüneburg



**Co-funded by
the European Union**



Corporate sustainability management accounting and multi-level links for sustainability – A systematic review

Stefan Schaltegger¹ | Katherine L. Christ² | Julius Wenzig^{1,3} | Roger L. Burritt⁴

¹ Centre for Sustainability Management (CSM), Leuphana University Lüneburg, Lüneburg, Germany

² University of South Australia Business, University of South Australia, Adelaide,

Abstract

The societal vision of sustainable development changes both the context of businesses and expectations that management should contribute to solving sustainability problems beyond organizational boundaries. Companies are influenced

Schaltegger, S., Christ, K. L., Wenzig, J., & Burritt, R. L. (2022). Corporate sustainability management accounting and multi-level links for sustainability – A systematic review. *International Journal of Management Reviews*, 24(4), 480–500.

<https://onlinelibrary.wiley.com/doi/full/10.1111/ijmr.12288>

Linking Environmental Management Accounting: A Reflection on (Missing) Links to Sustainability and Planetary Boundaries

Stefan Schaltegger 

Pages 19–29 | Published online: 01 Nov 2017

 Download citation  <https://doi.org/10.1080/0969160X.2017.1395351>



Schaltegger, S. (2018). Linking environmental management accounting: A reflection on (missing) links to sustainability and planetary boundaries. *Social and Environmental Accountability Journal*, 38(1), 19–29.

<https://www.tandfonline.com/doi/full/10.1080/0969160X.2017.1395351>



Integrating stakeholder theory and sustainability accounting: A conceptual synthesis

Jacob Hörisch^a  , Stefan Schaltegger^a , R. Edward Freeman^b 

Hörisch, J., Schaltegger, S., & Freeman, R. E. (2020). Integrating stakeholder theory and sustainability accounting: A conceptual synthesis. *Journal of Cleaner Production*, 275, 124097.

<https://doi.org/10.1016/j.jclepro.2020.124097>

Journal of Cleaner Production 419 (2023) 138175



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journal homepage: www.elsevier.com/locate/jclepro

Accounting for corporate environmental rebounds. A conceptual approach

Matthew Egan^{a,*}, Stefan Schaltegger^b

^a Discipline of Accounting, The University of Sydney Business School, The University of Sydney, NSW, Australia

^b Leuphana University of Lüneburg, Centre for Sustainability Management (CSM) Lüneburg, Universitätsallee Neidersachsen, Germany

Egan, M. & Schaltegger, S. (2023). Accounting for corporate environmental rebounds. A conceptual approach. *Journal of Cleaner Production*, 419, 138175.

<https://www.sciencedirect.com/science/article/pii/S0959652623023338>

STRUCTURE.



- **Structuring sustainability management accounting (SMA) and reporting with the CAT framework:** linking sustainability reporting and accounting with multiple levels beyond organisational boundaries
- **Adapting to context requirements and expectations**
 - Macro level context: situational influences on sustainability reporting (and accounting)
 - Meso level context: situational influences on sustainability reporting (and accounting) and accounting for stakeholders
- **Micro level corporate actions:** Sustainability and environmental management accounting, incl. examples of Material Flow Cost Accounting (MFCA) and accounting for rebounds
- **Sustainability accounting as a transformation supporting management approach**
 - Accounting (and reporting) for company effects on the meso level
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SUSTAINABILITY ACCOUNTING AND REPORTING (SAR)

- HOW CAN IT BE ORGANISED?

Sustainability reporting and accounting needs to support management with regard to...

- ... **how societal expectations are considered** (business context, incl. regulations, standards, guidelines, etc.)
- ... **what actions the company undertakes with what immediate effects** (with regard to resources, materials, emissions, social effects, health aspects, etc.)
- ... **what transformative impact the company creates beyond its organisational boundaries** (with regard to global sustainability goals by **linking company-related figures with macro-level goals**, e.g. planetary boundaries, UN SDGs).

CAT Framework to organise sustainability reporting and accounting:

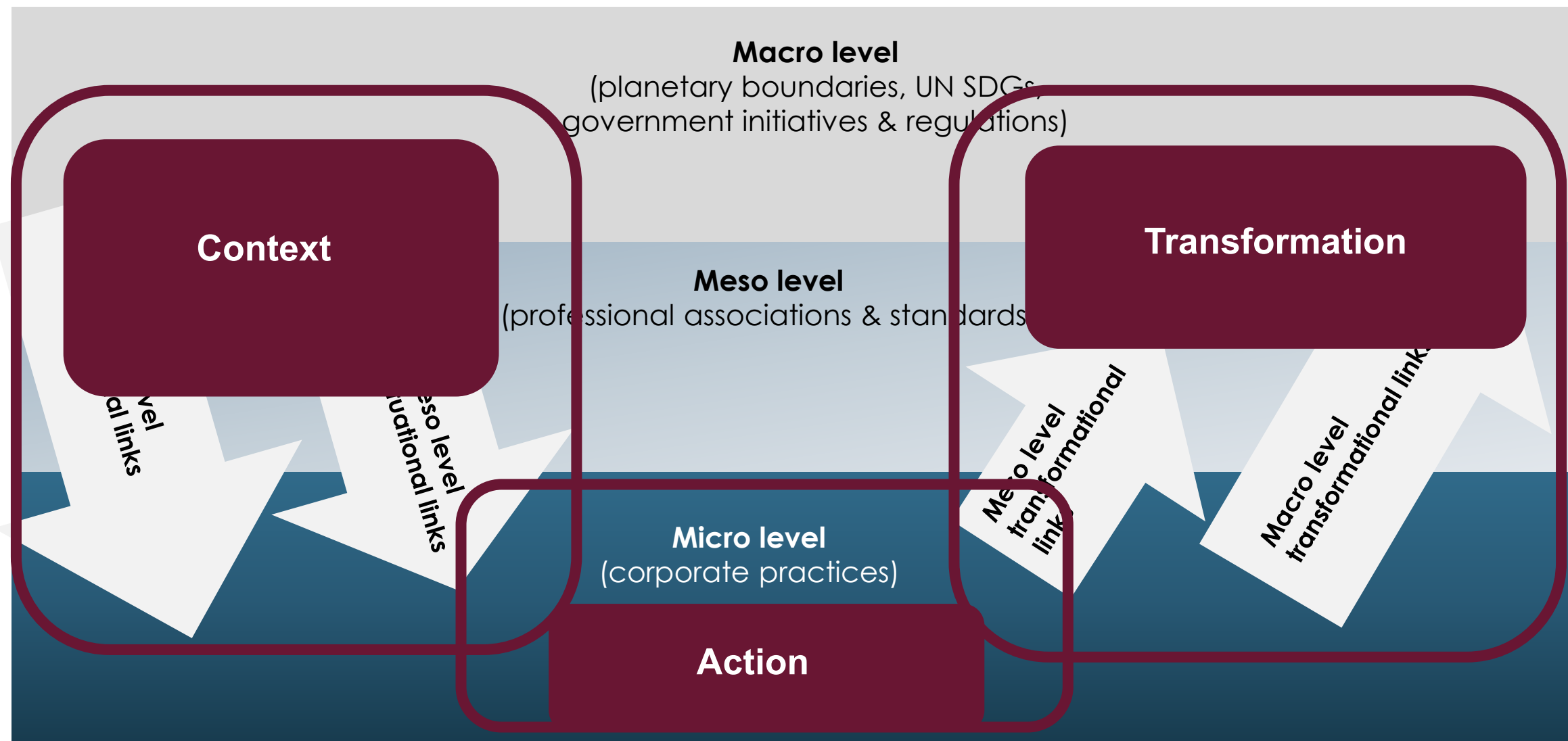
C = Context: How does sust. reporting (and acc.) help management to consider societal expectations?

A = Action: How does sust. reporting & accounting document what does the company does?

T = Transformation: How does sust. accounting (& reporting) help the company contribute to sustainability transformations?

SUST. REP. & ACC. AS A MANAGEMENT SUPPORTING APPROACH

- ORGANISED ACCORDING TO CONTEXT, ACTION AND TRANSFORMATION.



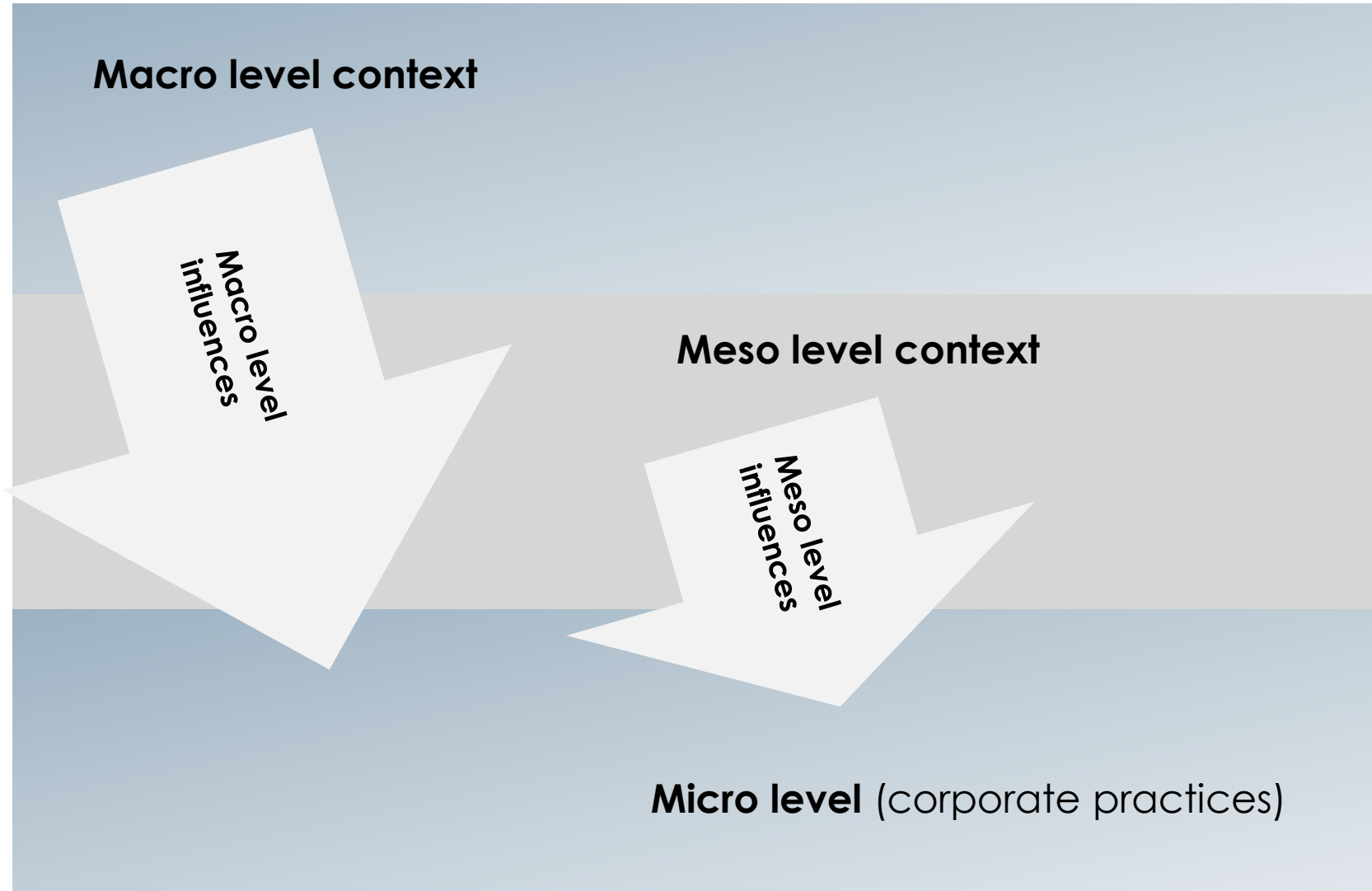
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THE CONTEXT: SITUATIONAL INFLUENCES ON SUSTAINABILITY REPORTING AND ACCOUNTING

- MACRO AND MESO LEVEL INFLUENCES.



THE CONTEXT: SITUATIONAL INFLUENCES ON SUSTAINABILITY REPORTING AND ACCOUNTING

- MACRO LEVEL INFLUENCES.

Macro level context

Examples

Macro level
influences

- (Inter-)national regulations (e.g. EU Taxonomy, CSRD, stockmarket regulations)
- *Scientific reports (e.g. on planetary boundaries, IPCC)*
- *International agreements (e.g. Kyoto Protocol)*
- ...

Micro level (corporate practices)

Establishing...

- CSR/sustainability reporting system (procedures & structures)
- Sustainability accounting system (measurement, indicators, etc.)
- ...

EXERCISE.

- Which of the papers you were assigned to read for this workshop address the relevance of context for reporting and accounting?
- What are the key arguments in these papers why context should be considered by a company?

Context	Reason(s) mentioned why context should be considered by a company/management	Theoretical argument or background
Paper XY		
Paper FB		

EXERCISE.

- Do you know further reasons for considering context?

Further reason(s)	Theoretical argument or background

- What problems could occur when “just” considering context?

KEY CONCEPTS IN THE SUSTAINABILITY DEBATE

- MACRO-LEVEL POLITICAL PERSPECTIVE OF THE UN SDGs.



(United Nations 2015)

- UN Sustainable Development Goals (SDGs)
- Signed on 25 September 2015 by 193 nations at the UN General Assembly
- 2030 Development Agenda with the title 'transforming our world'
- 17 goals with 169 targets and 304 indicators

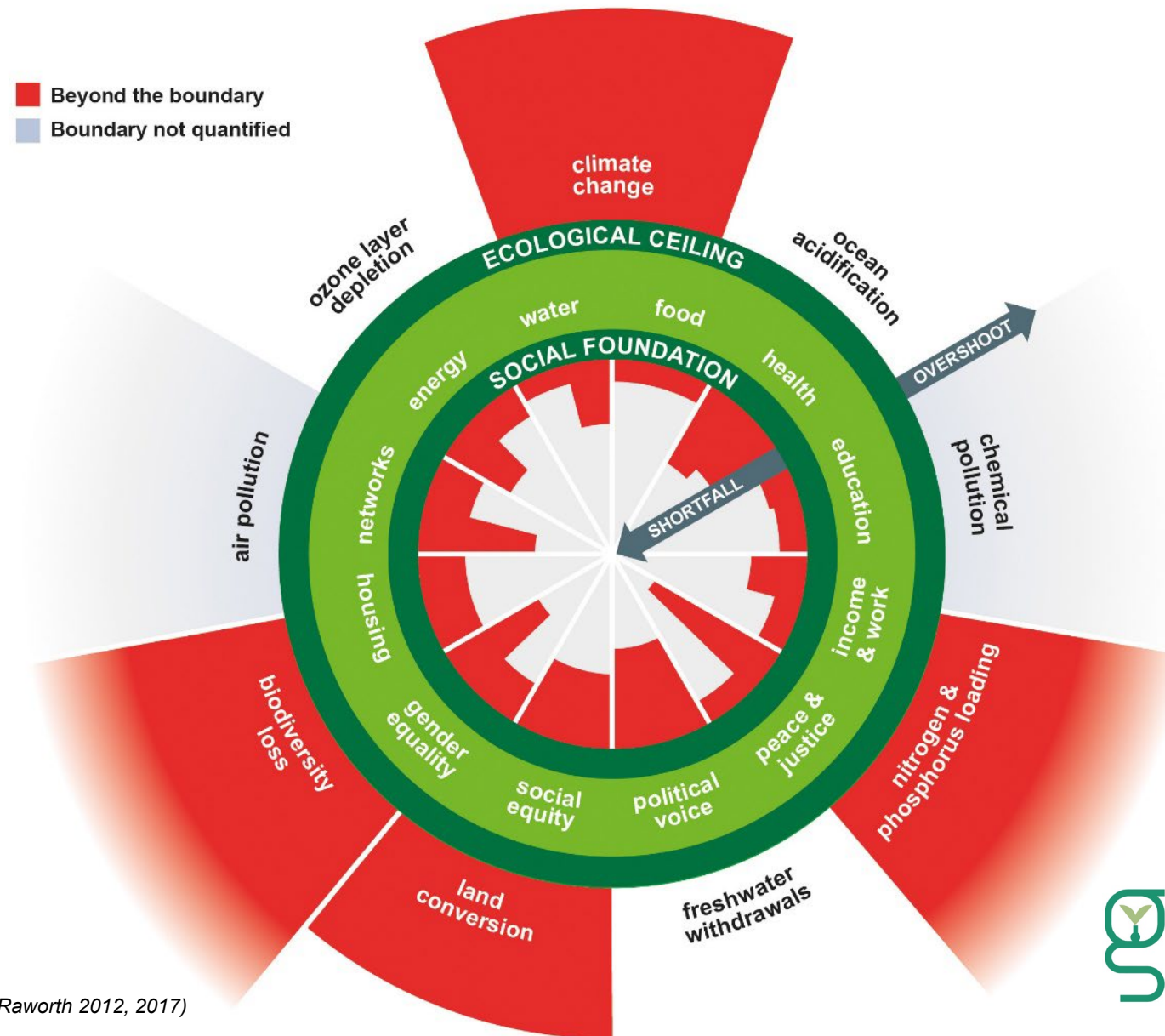
- THE MACRO-LEVEL SCIENCE PERSPECTIVE OF PLANETARY BOUNDARIES.



THE COMBINED MACRO-LEVEL PERSPECTIVE AND BENCHMARKS

- ADAPTATION TO ECOLOGICAL AND SOCIAL BOUNDARIES: DOUGHNUT CONCEPT.

- Combination of planetary boundary concept with social perspectives, largely addressed in the UN SDGs
- Ecological aspects** as **ceiling** for survival
- Social aspects** as **foundation** of a human world
- Doughnut = “Safe and just operating space”**
A **corridor between ecological planetary boundaries** and **social foundations** exists. Inside the “doughnut” the economy and society is ecologically and socially sustainable.



(Raworth 2012, 2017)

THE CONTEXT: SITUATIONAL INFLUENCES ON SUSTAINABILITY REPORTING AND ACCOUNTING

- MESO LEVEL INFLUENCES.

Macro level context

Meso level context

- International initiatives, standards and guidelines
- Guidelines, support structures, etc. of business associations, professional networks, etc.
- Best practices in the same and other industries
- *Stakeholder expectations*
- ...

Meso level
influences

Micro level

corporate practices)

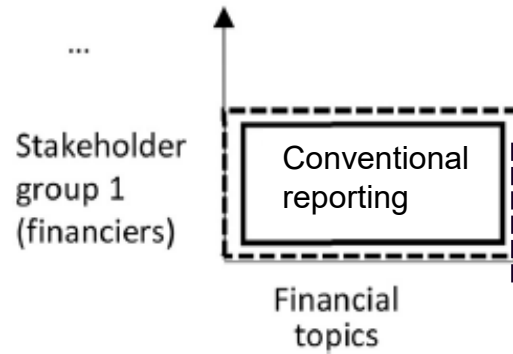
Establishing...

- CSR/sustainability reporting system (procedures & structures)
- Sustainability accounting system (measurement, indicators, etc.)
- ...

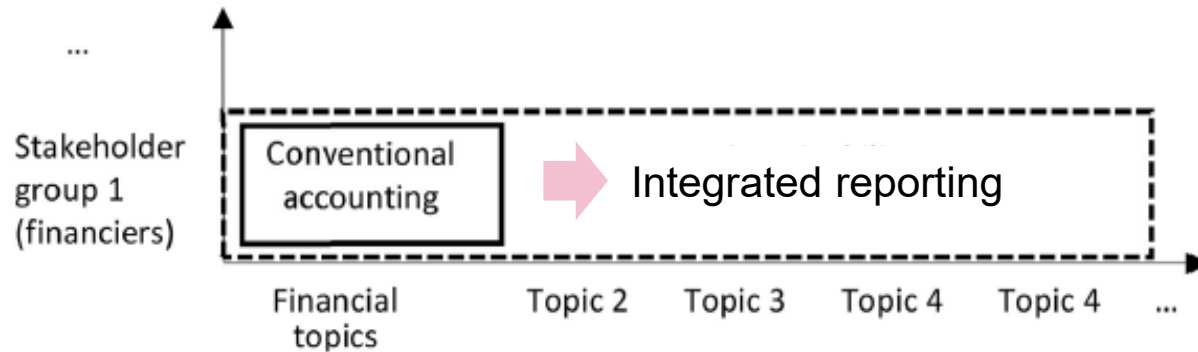
FROM CONVENTIONAL REPORTING AND ACCOUNTING

- ...TO INTEGRATED REPORTING AND ACCOUNTING.

Conventional reporting has
one key addressee



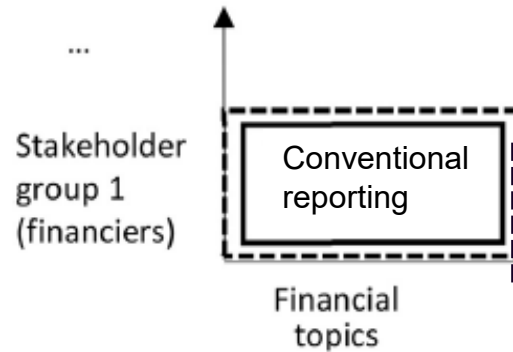
➔ Extension of topics =
main view of Integrated Reporting



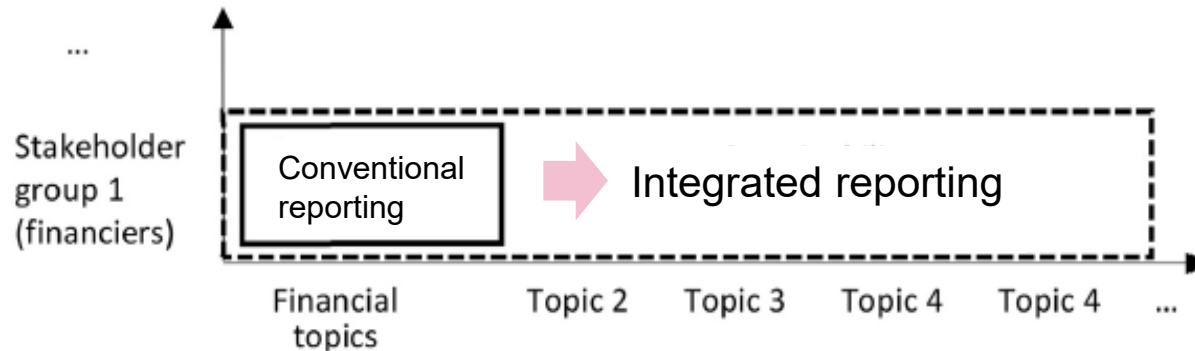
FROM INTEGRATED REPORTING AND ACCOUNTING

- ... TO REPORTING FOR MULTIPLE STAKEHOLDERS.

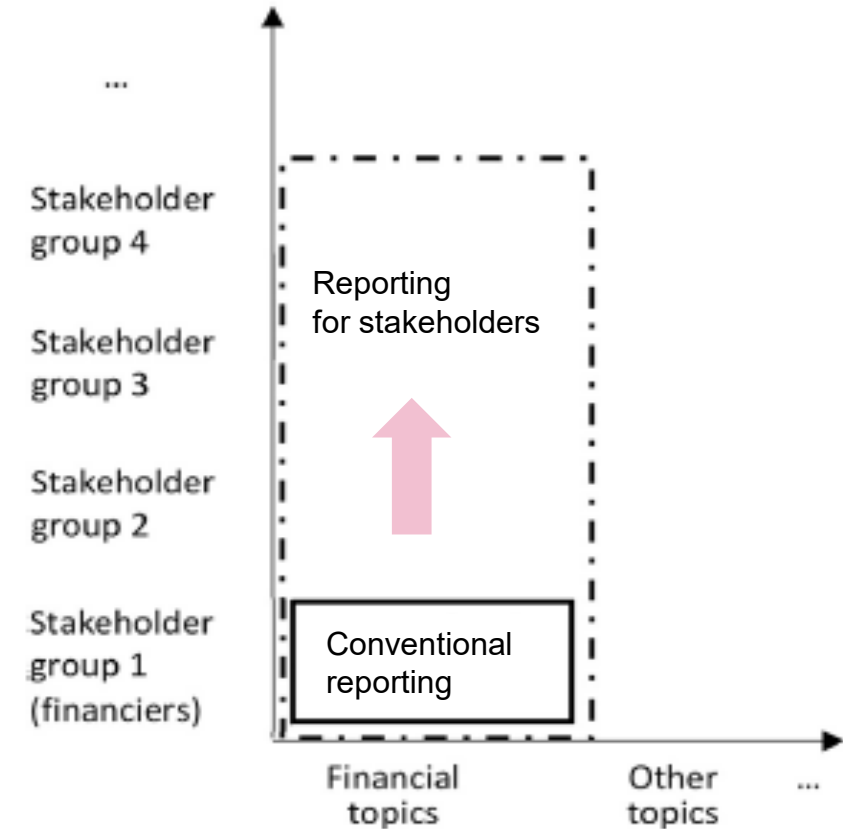
Conventional reporting has
one key addressee



Extension of topics =
main view of Integrated Reporting

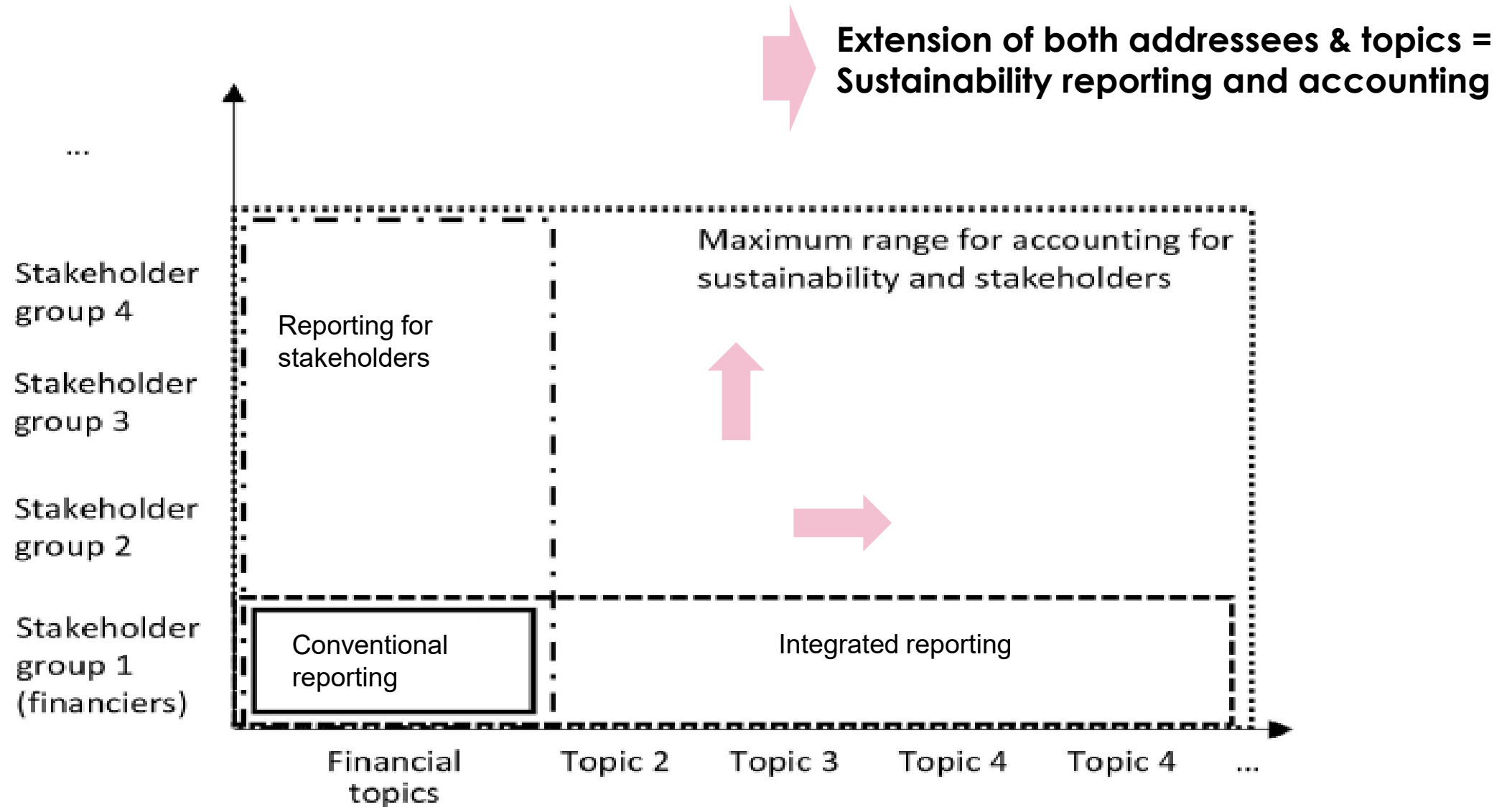


Extension of addressees =
Reporting for (multiple different) stakeholders



FROM INTEGRATED AND STAKEHOLDER REPORTING AND ACCOUNTING

- ... TO SUSTAINABILITY REPORTING AND ACCOUNTING.



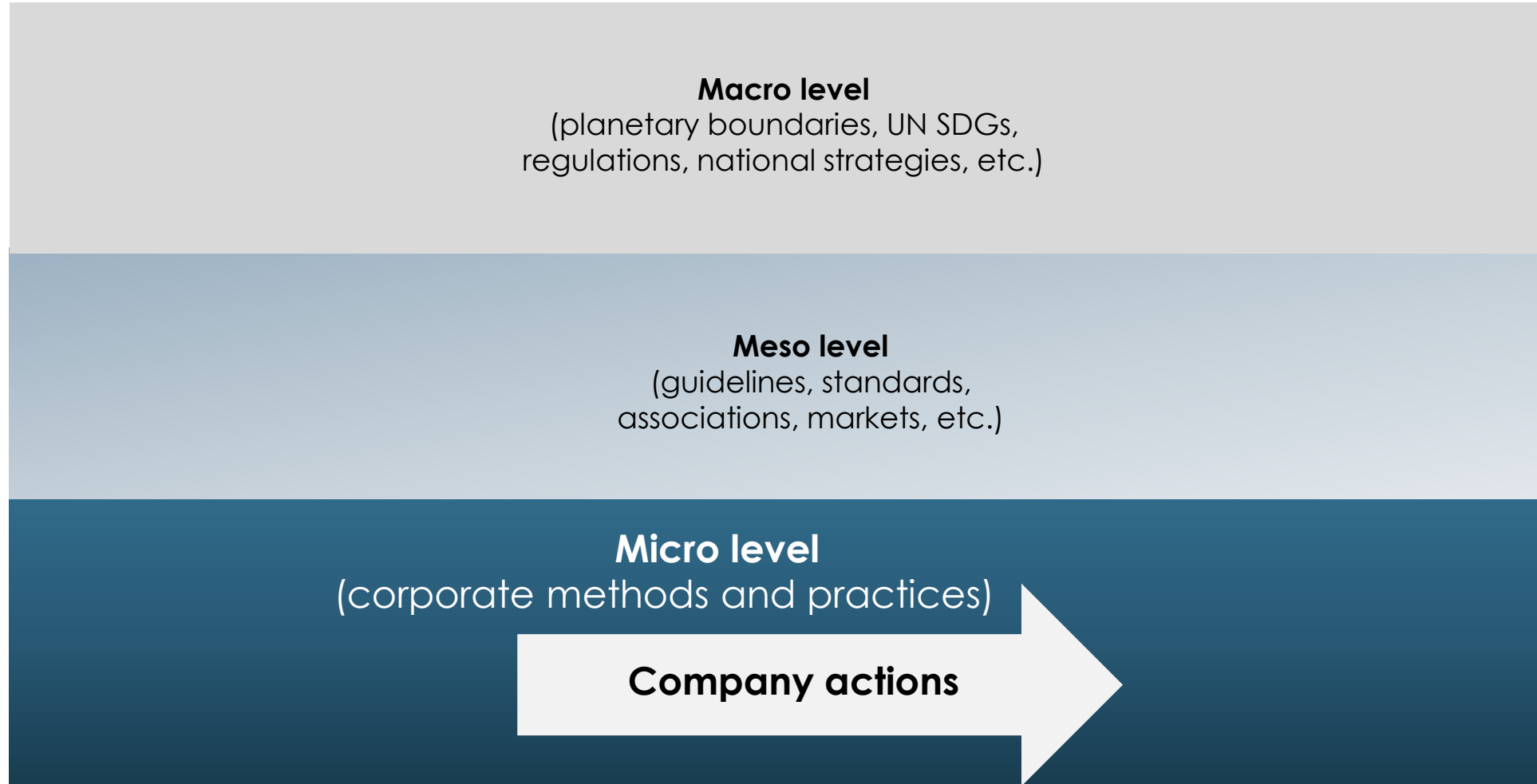
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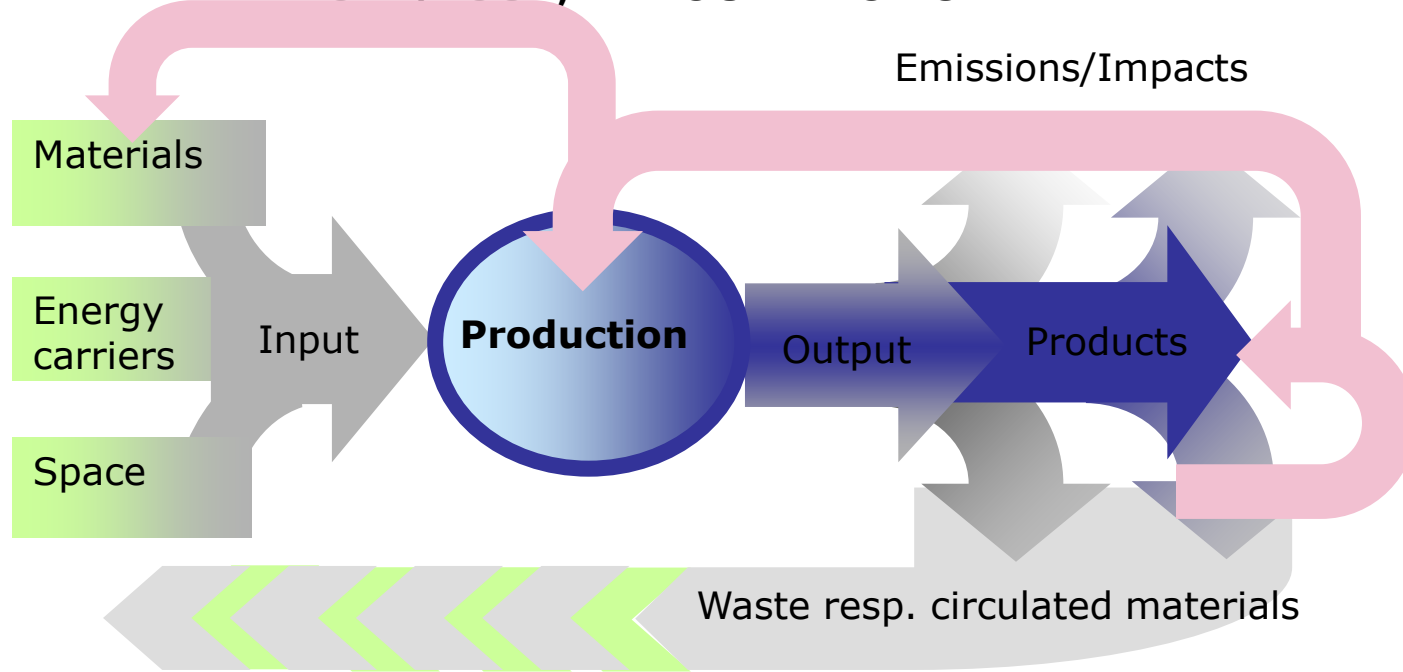
MICRO LEVEL: COMPANY ACTIONS

- WHAT MANAGEMENT ACCOUNTING METHODS AND PRACTICES EXIST?



ENVIRONMENTAL AND SUSTAINABILITY MANAGEMENT ACCOUNTING

- MATERIAL FLOW (COST) ACCOUNTING AS A VERY EFFECTIVE ACCOUNTING APPROACH.



Focus on increasing efficiency of material and energy use and flows (and related costs)

Rationale:

Less material use in company
= less negative impact of company
(incl. less costs)
= contribution to sustainable development
(and economic success of the company)

- **Most effective environmental accounting approach to increase resource, material and energy efficiency!**
- **However, missing answers to key sustainability questions and benchmarks:**
 - Is this sufficient to achieve sustainable development (at the global level)?
 - How does the company contribute to societal transformation for sustainability?

ACCOUNTING FOR REBOUNDS

- WHAT IS A REBOUND EFFECT?

Rebound effects exist **when improvements achieved** through environmental efficiency initiatives **are**

- a) **diminished or even overcompensated (backfire effect)**
- b) **as a result of having encouraged other forms of wastefulness or inefficiency.**

Extant literature focuses either on

- a) **mentioning** that rebounds (could) exist (without further investigation) or focus on
- b) **correlations at industry and national levels** to find indication whether rebounds exist, commonly concluding that related effects are significant.

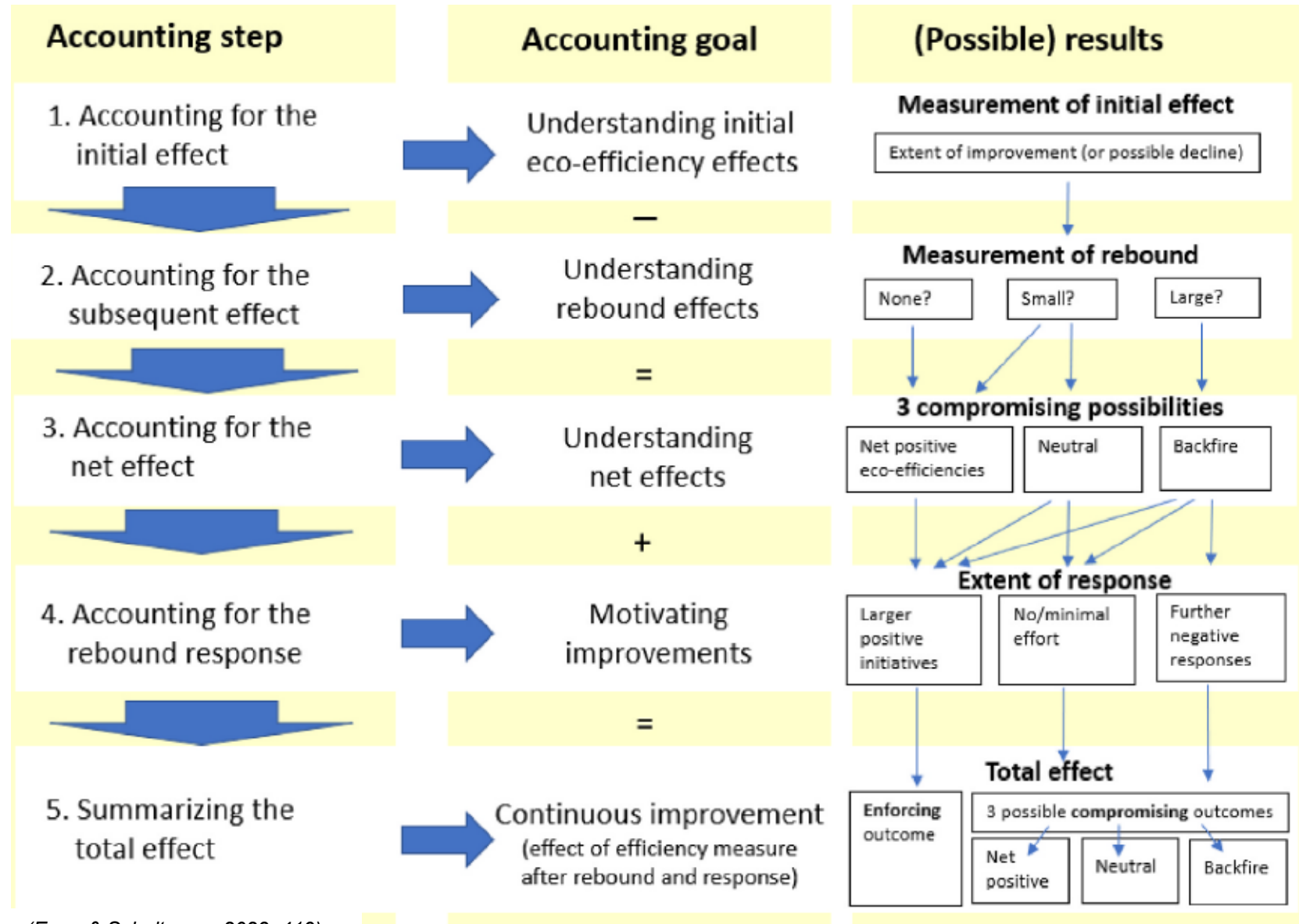
Whether they are relevant or not on a specific product, service, company or consumption level, however, is practically never measured and known.

Problematization

How do you know whether your product, service or company faces a rebound effect?

ACCOUNTING FOR REBOUNDS

- FROM ASSUMPTIONS (PREJUDICES) AND MACRO-LEVEL CORRELATIONS TO PRACTICAL MEASURES.



(Egan & Schaltegger 2023, 419)

EXERCISE.

- **What reasons and advantages do you see for a “pure” micro-level focus?**
- **What limitations could a “pure” micro-level focus of sustainability management accounting have?**

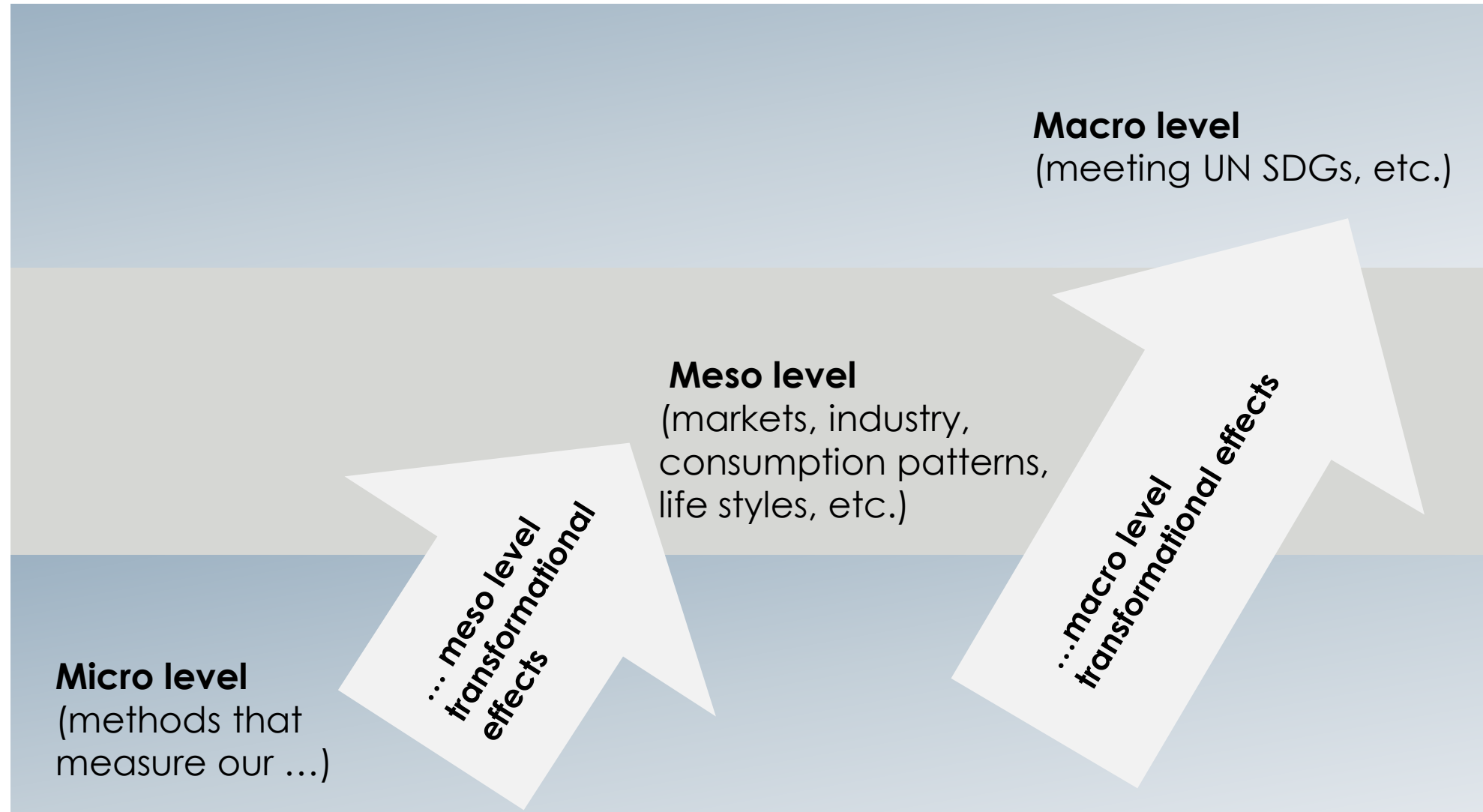
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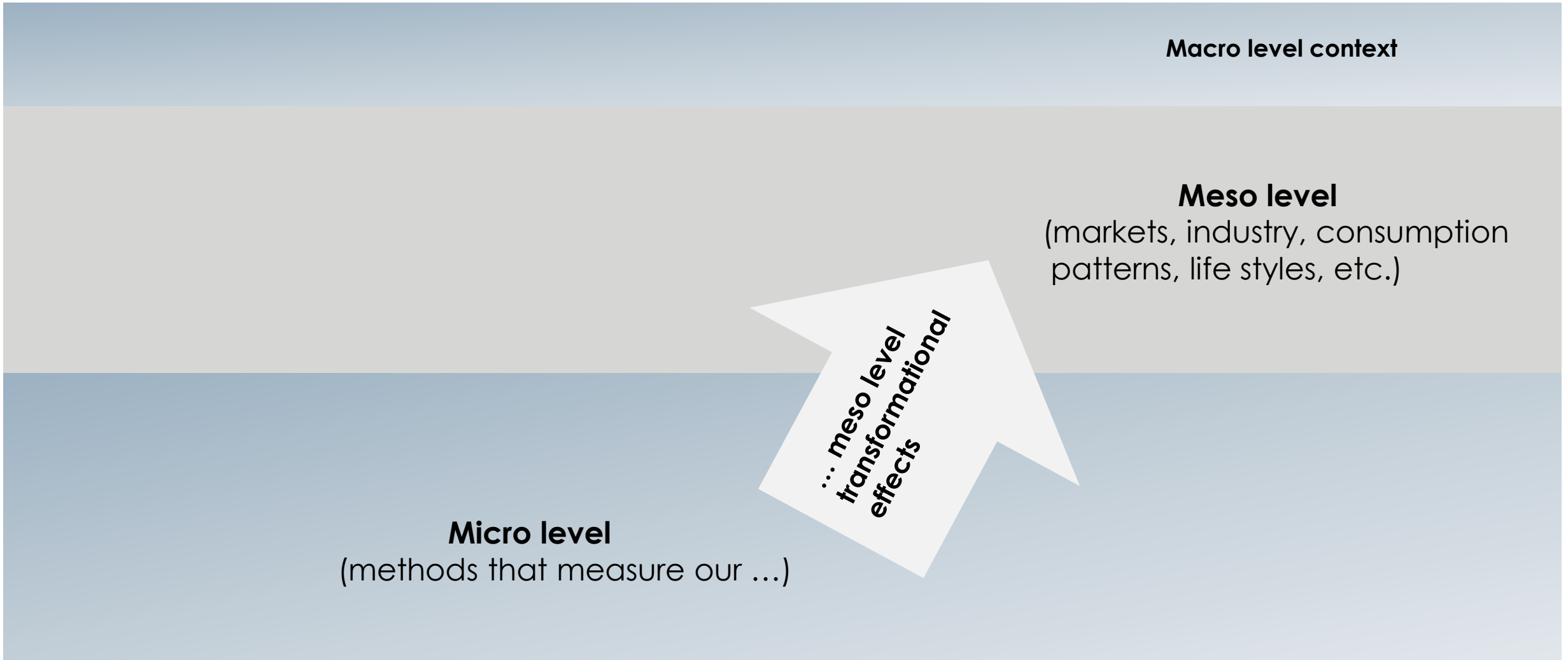
MEASURING AND REPORTING ON OUR TRANSFORMATIONAL EFFECTS

- HOW DO WE INFLUENCE THE MESO AND MACRO LEVELS?



LINKING MICRO WITH MESO LEVEL

- WHAT TRANSFORMATIONAL EFFECTS DO WE CAUSE IN MARKETS, THE INDUSTRY, ETC.?



KEY QUESTIONS OF ACCOUNTING FOR TRANSFORMATIONAL EFFECTS TO THE MESO LEVEL.

- How do we (contribute to the) change consumption patterns towards sustainability?
- How do we (contribute to the) change life-styles towards sustainability?
- How do we (contribute to the) change the market towards sustainability?
- How do we (contribute to the) change the industry and competitors towards sustainability?
- How do we (contribute to the) change (of) suppliers and supply chains towards sustainability?



Business Strategy and the Environment

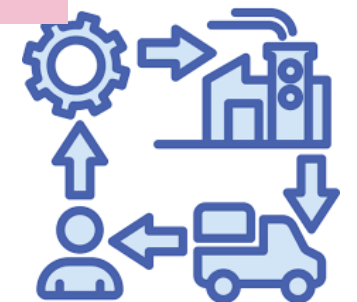
ERP ENVIRONMENT



Managing entrepreneurial and corporate contributions to sustainability transitions

Stefan Schaltegger ✉, Derk Loorbach, Jacob Hörisch

<https://doi.org/10.1002/bse.3080>

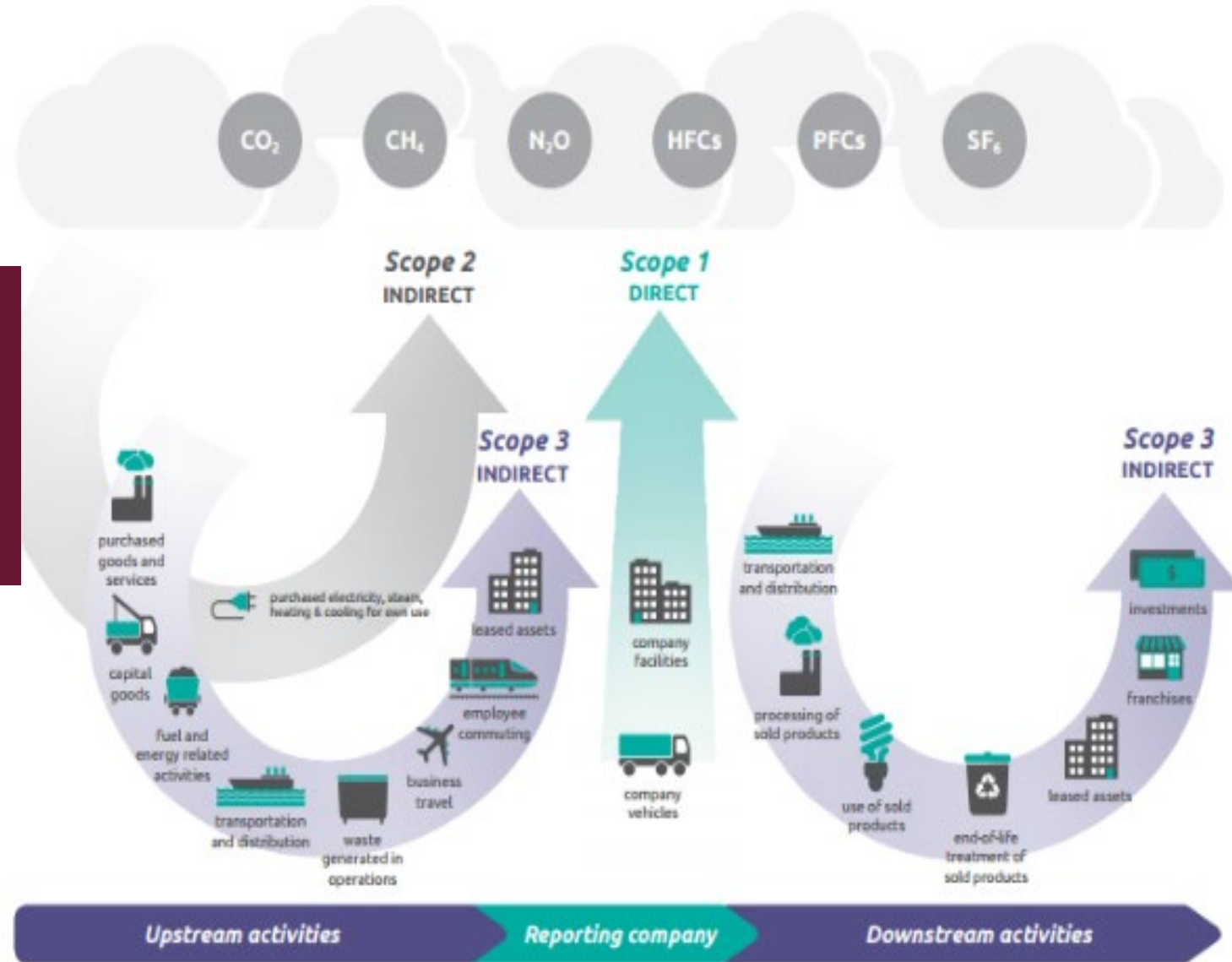


GREENHOUSE GAS ACCOUNTING

- THE GHG PROTOCOL TO ADDRESS TRANSFORMATIONAL EFFECTS.

- **Scope 2 = effects beyond organisational boundaries that change the electricity industry (supply chain)**
- **...but no (macro level) answer to: “Is the reduction sufficient”.**

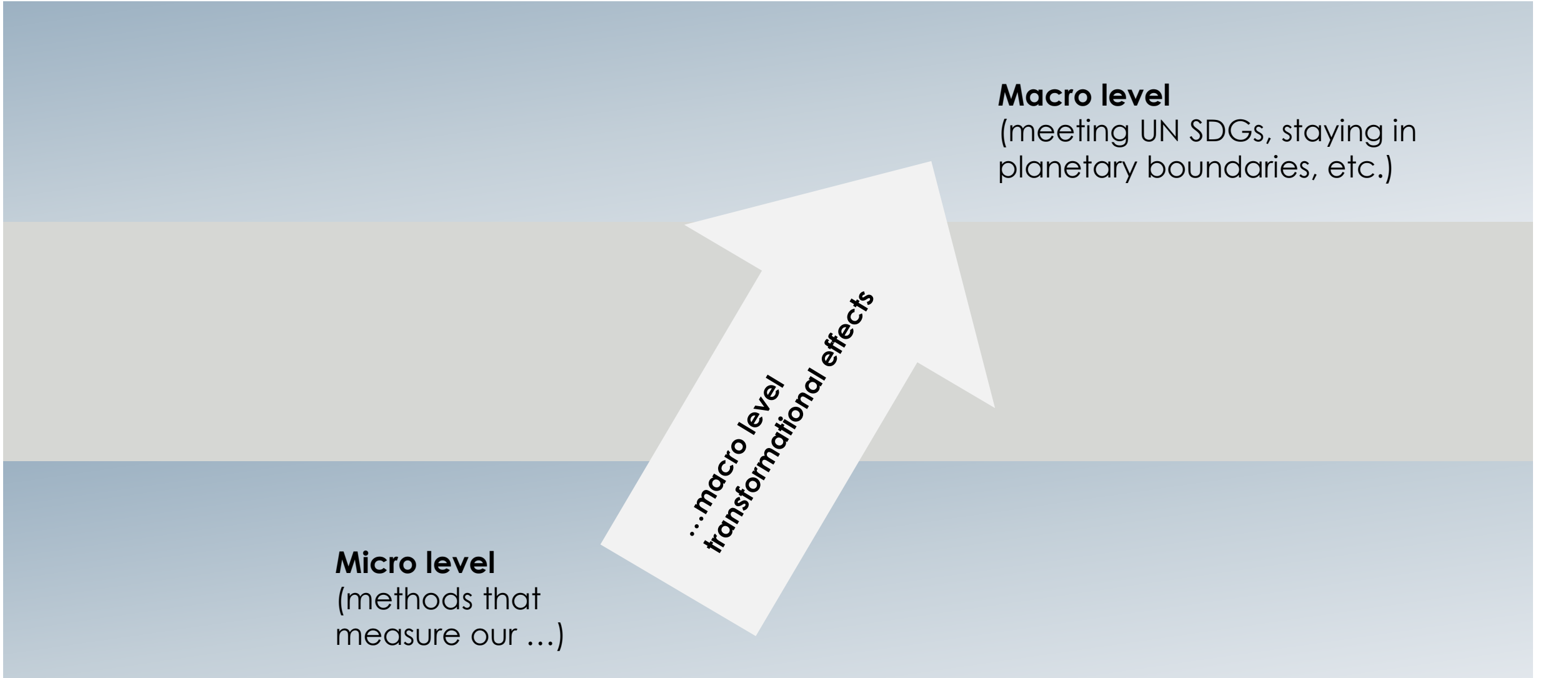
- Scope 1 = the emissions from owned or operated assets
- Scope 2 = the emissions from purchased energy
- Scope 3 = the emissions from everything else (suppliers, distributors, product use, etc.)



(Source: <https://ghgprotocol.org/blog/you-too-can-master-value-chain-emissions>
World Resources Institute (2 May 2023): Greenhouse Gas Protocol. Retrieved 22 July 2023)

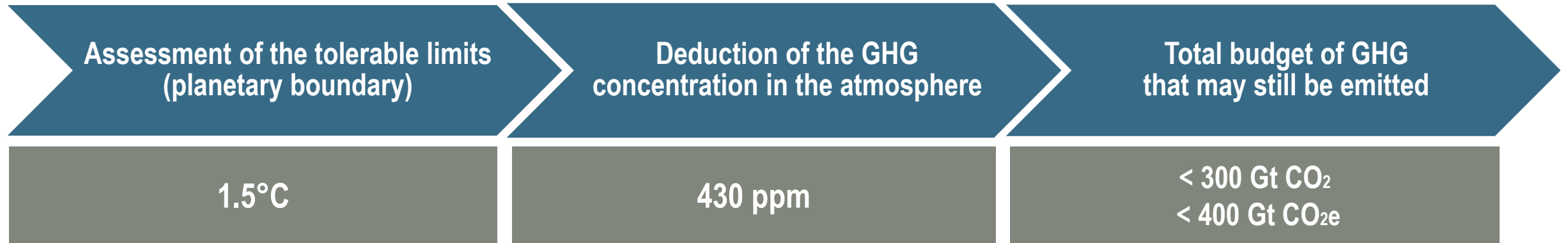
MEASURING AND REPORTING ON OUR TRANSFORMATIONAL EFFECTS

- HOW DO WE CONTRIBUTE TO MACRO LEVEL GOALS?

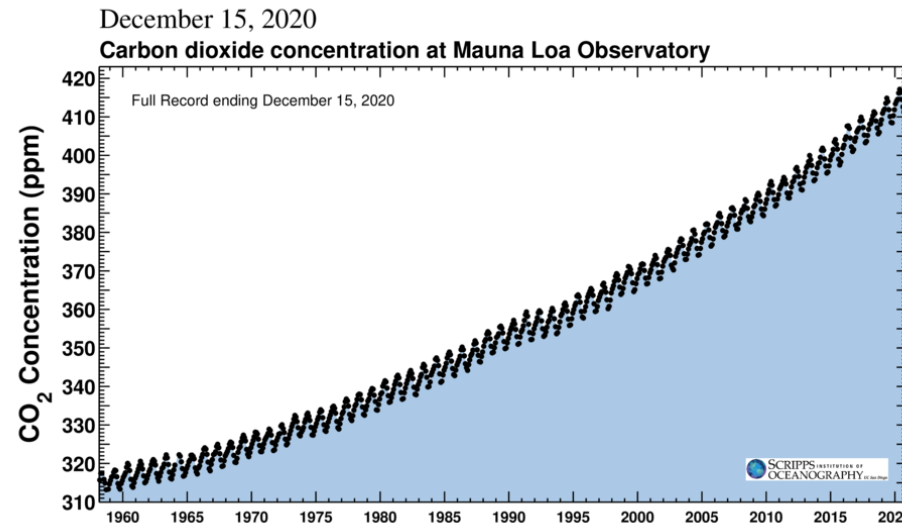


SCIENCE BASED TARGETS (SBT)

- THE APPROACH.



- **Regulation capacity**
Tipping points when the climate system changes substantially
- **Regeneration capacity**
(reversibility & survival)
- **Functional capacity** of ecosystems (ecosystem functioning)

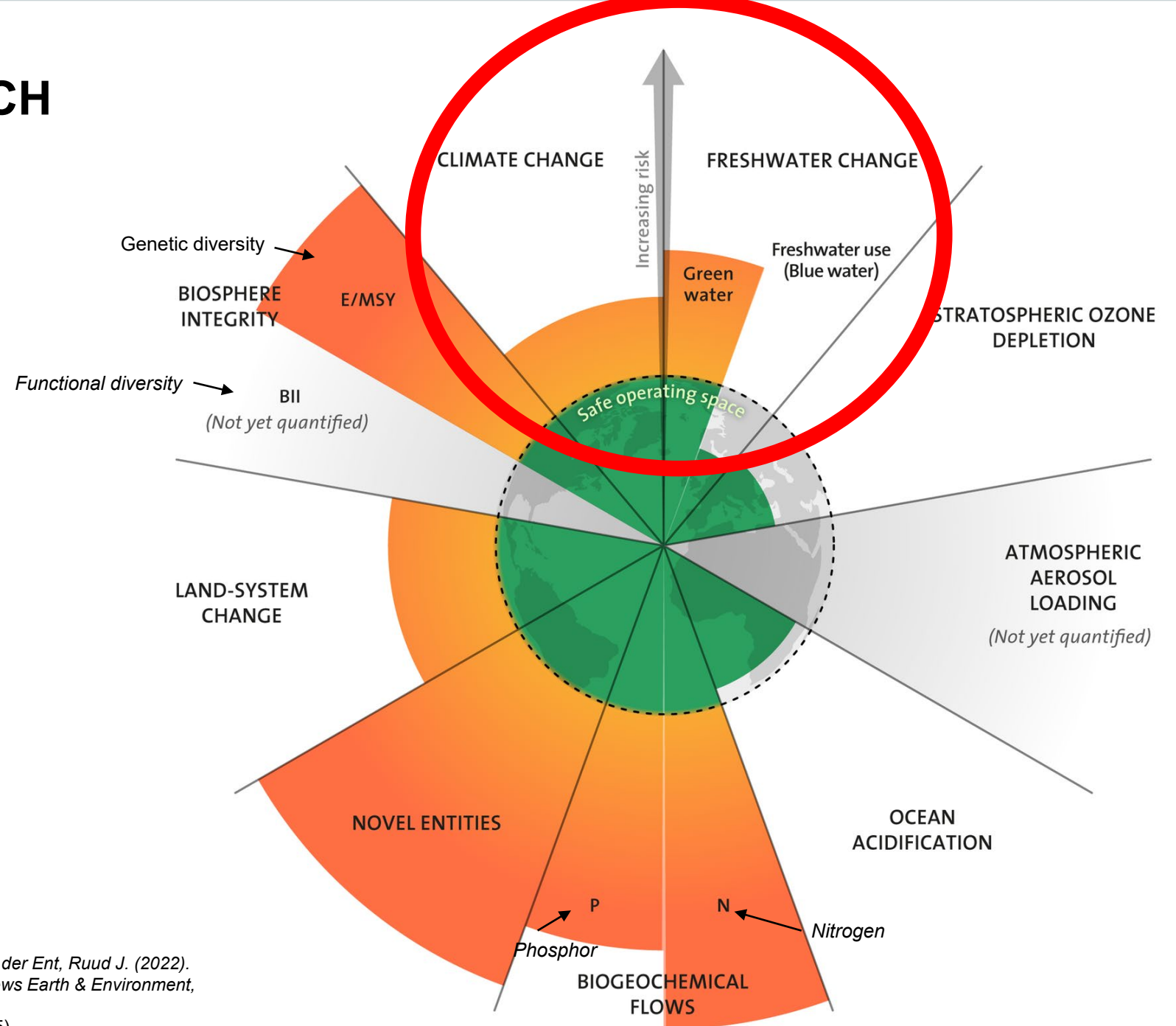


**According to the current trend
this budget will be used up in
ca. ~ 7 years**

(Source: <https://www.mcc-berlin.net/forschung/co2-budget.html>)

KEY CONCEPTS IN SUSTAINABILITY RESEARCH

- THE MACRO-LEVEL
SCIENCE PERSPECTIVE
OF PLANETARY BOUNDARIES.



(Source: Wang-Erlandsson, Lan; Tobian, Arne; van der Ent, Ruud J. (2022).
A planetary boundary for green water. *Nature Reviews Earth & Environment*,
3 (6), 380–392. [doi:10.1038/s43017-022-00287-8](https://doi.org/10.1038/s43017-022-00287-8).
based on: Rockström et al. 2009; Steffen et al. 2015)

DEDUCTING SUSTAINABILITY MANAGEMENT ACCOUNTING FROM PLANETARY BOUNDARIES.

Planetary boundary and related accounting focus	Environmental issues and recommended contribution (examples)	Specific accounting related references focusing on the respective planetary boundary (examples)			
Climate change • Carbon and GHG accounting	Reduced/no increase of average global temperature; less/no climate related change of ecosystems; less/no GHG emissions	<i>General accounting & management link to Climate Change</i> Owen and Silver (2015) <i>Publications with explicit EMA focus</i> Carbon Trust (2006, 2008), Schaltegger and Csutora (2012), Stechemesser and Günther (2012), and Gibassier and Schaltegger (2015) <i>Guideline with explicit EMA focus</i> Greenhouse Gas Protocol (GHG 2004, 2011a, 2011b)	Phosphorus cycle (part of biochemical flow boundary) • Accounting for phosphorus Ocean acidification • Accounting for acidification	Less/no phosphorus-over-fertilisation of water systems Conservation of coral reefs & sea biodiversity; higher carbon capture of sea plankton	<i>General accounting & management link to phosphorus</i> Gburek et al. (2000) and Ondersteijn et al. (2002) <i>Explicit EMA focus</i> Buckley et al. (2016) and Neeteson (2000) <i>General accounting & management link to Ocean acidification</i> Peters et al. (2011) <i>Explicit EMA focus</i> Setthasakko (2010)
Global freshwater use • Water accounting	Reduction of freshwater use; restored freshwater basin	<i>General accounting & management link to water use</i> CDP (2016) and WBCSD et al. (2012) <i>Explicit EMA focus</i> Christ and Burritt (2017a, 2017b, 2017c), Hoekstra (2014), and Pahl-Wostl et al. (2011) <i>Guidelines with explicit EMA focus</i> CDP Guideline on Water Accounting (CDP 2016; UN 2013; WBCSD et al. 2012)	Biodiversity loss • Accounting for biodiversity (loss)	Securing eco-system functioning; restoring biodiversity hotspots (ecosystems, rare species, genetic pool)	<i>General accounting & management link to biodiversity</i> Boiral (2016), Cuckston (2013), Jones and Solomon (2013), Jones (2014), Schaltegger and Beständig (2010), and Siddiqui (2013) <i>No explicit EMA focus identified</i>
Chemical pollution (n.y.q.) • Accounting for chemicals	Reduction of/no use of artificial chemicals; no concentration of 'natural' chemicals	<i>General accounting & management link to chemical pollution</i> Fantke et al. (2016) <i>Explicit EMA focus</i> Grimsted et al. (1994) and Schaltegger et al. (2008) <i>Regulations with explicit EMA focus</i> EU Community Regulation on Chemicals (REACH); US Toxic Release Inventory (TRI)	Land use change • Accounting for land use Stratospheric ozone layer depletion • Accounting for CFCs	Less land use; restored biodiversity-rich land; mixed land use No depletion of ozone layer	<i>General accounting & management link to land use</i> Wilting and Vringer (2009) <i>No explicit EMA focus identified</i> <i>General accounting & management link to ozone layer depletion</i> Chen, Hong, and Xu (2015) among other emissions <i>No explicit EMA focus identified</i>
Nitrogen cycle (part of biochemical flow boundary) • Accounting for nitrogen	Less/no nitrogen air emissions; less/no over-fertilising of land	<i>General accounting & management link to nitrogen emissions</i> Heathwaite, Sharpley, and Gburek (2000) <i>Explicit EMA focus</i> Leary et al. (2017) and Neeteson (2000)	Atmospheric aerosol loading (n.y.q.) • Accounting for aerosols	No aerosol emissions; prevention of changes to rain cycles	<i>General accounting & management link to aerosol emissions</i> Casazza, Liu, and Ulgiati (2016) <i>No explicit EMA focus identified</i>



DEDUCTING SUSTAINABILITY MANAGEMENT ACCOUNTING FROM PLANETARY BOUNDARIES.

Planetary boundary and related accounting focus	Environmental issues and recommended contribution (examples)	Specific accounting related references focusing on the respective planetary boundary (examples)			
Climate change • Carbon and GHG accounting	Reduced/no increase of average global temperature; less/no climate related change of ecosystems; less/no GHG emissions	<i>General accounting & management link to Climate Change</i> Owen and Silver (2015) <i>Publications with explicit EMA focus</i> Carbon Trust (2006, 2008), Schaltegger and Csutora (2012), Stechemesser and Günther (2012), and Gibassier and Schaltegger (2015) <i>Guideline with explicit EMA focus</i> Greenhouse Gas Protocol (GHG 2004, 2011a, 2011b)	Phosphorus cycle (part of biochemical flow boundary) • Accounting for phosphorus Ocean acidification • Accounting for acidification	Less/no phosphorus-over-fertilisation of water systems Conservation of coral reefs & sea biodiversity; higher carbon capture of sea plankton	<i>General accounting & management link to phosphorus</i> Gburek et al. (2000) and Ondersteijn et al. (2002) <i>Explicit EMA focus</i> Buckley et al. (2016) and Neeteson (2000) <i>General accounting & management link to Ocean acidification</i> Peters et al. (2011) <i>Explicit EMA focus</i> Setthasakko (2010)
Global freshwater use • Water accounting	Reduction of freshwater use; restored freshwater basin	<i>General accounting & management link to water use</i> CDP (2016) and WBCSD et al. (2012) <i>Explicit EMA focus</i> Christ and Burritt (2017a, 2017b, 2017c), Hoekstra (2014), and Pahl-Wostl et al. (2011) <i>Guidelines with explicit EMA focus</i> CDP Guideline on Water Accounting (CDP 2016; UN 2013; WBCSD et al. 2012)	Biodiversity loss • Accounting for biodiversity (loss)	Securing eco-system functioning; restoring biodiversity hotspots (ecosystems, rare species, genetic pool)	<i>General accounting & management link to biodiversity</i> Boiral (2016), Cuckston (2013), Jones and Solomon (2013), Jones (2014), Schaltegger and Beständig (2010), and Siddiqui (2013) <i>No explicit EMA focus identified</i>
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Global freshwater use • Water accounting	Reduction of freshwater use; restored freshwater basin	General accounting & management link to water use CDP (2016) and WBCSD et al. (2012) Explicit EMA focus Christ and Burritt (2017a, 2017b, 2017c), Hoekstra (2014), and Pahl-Wostl et al. (2011) Guidelines with explicit EMA focus CDP Guideline on Water Accounting (CDP 2016; UN 2013; WBCSD et al. 2012)	Biodiversity loss • Accounting for biodiversity (loss)	Securing eco-system functioning; restoring biodiversity hotspots (ecosystems, rare species, genetic pool)	General accounting & management link to biodiversity Boiral (2016), Cuckston (2013), Jones and Solomon (2013), Jones (2014), Schaltegger and Beständig (2010), and Siddiqui (2013) No explicit EMA focus identified
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DEDUCTING SUSTAINABILITY MANAGEMENT ACCOUNTING FROM PLANETARY BOUNDARIES.

Planetary boundary and related accounting focus



Environmental issues and recommended contribution (examples)



Specific accounting related references focusing on the respective planetary boundary (examples)

Climate change
• Carbon and GHG accounting



Reduced/no increase of average global temperature; less/no climate related change of ecosystems; less/no GHG emissions



General accounting & management link to Climate Change
Owen & Silver (2015)

Publications with explicit EMA focus
Carbon Trust (2006; 2008), Schaltegger & Csutora (2012), Stechemesser & Günther (2012), Gibassier & Schaltegger (2015)

Guideline with explicit EMA focus
Greenhouse Gas Protocol (GHG 2004, 2011a, 2011b)

Global freshwater use
• Water accounting



Reduction of freshwater use; restored freshwater basin



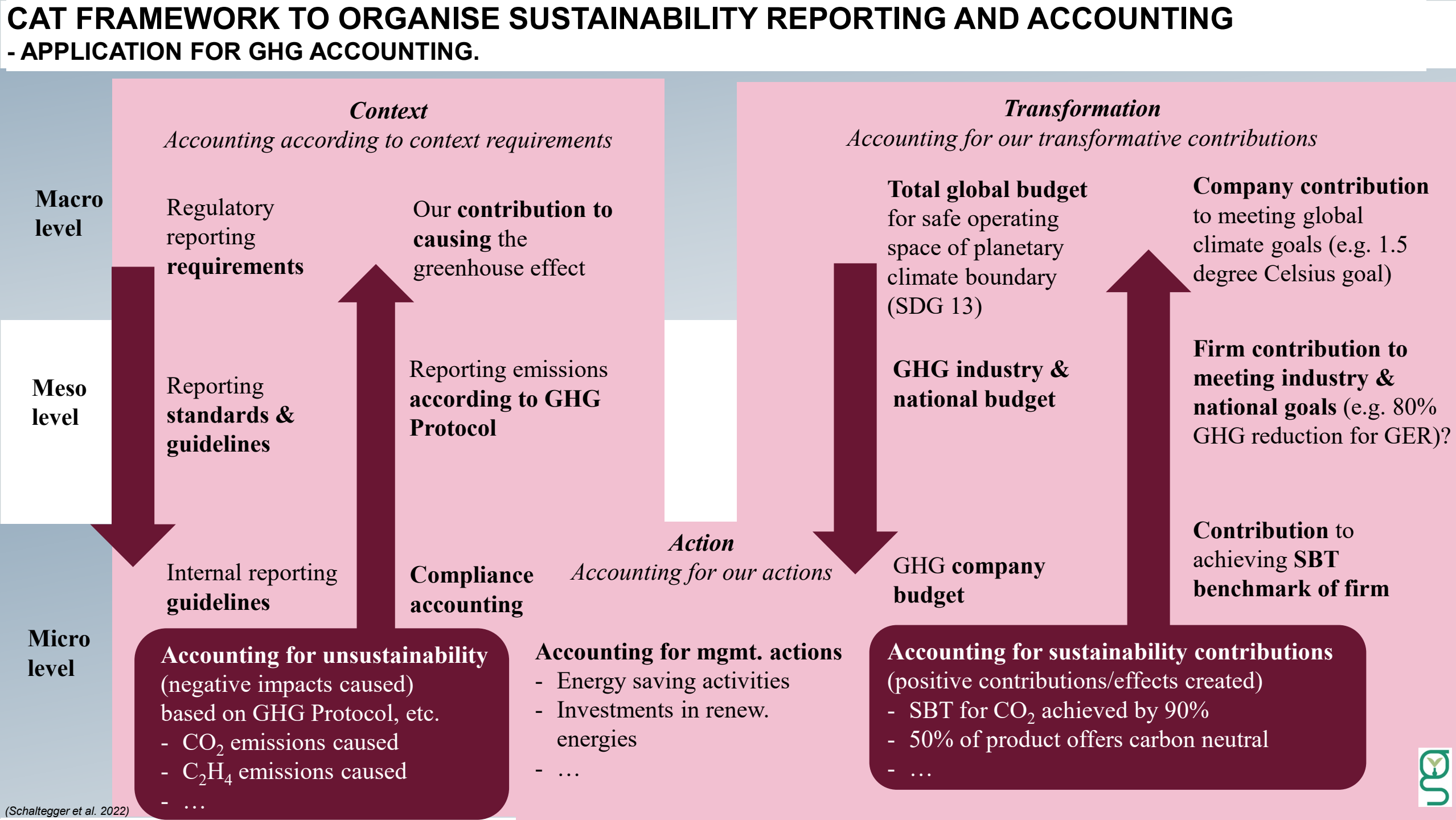
General accounting & management link to water use
CDP (2016); WBCSD et al. (2012)

Explicit EMA focus
Christ & Burritt (2017a, b, c), Hoekstra (2014), Pahl-Wostl et al. (2011)

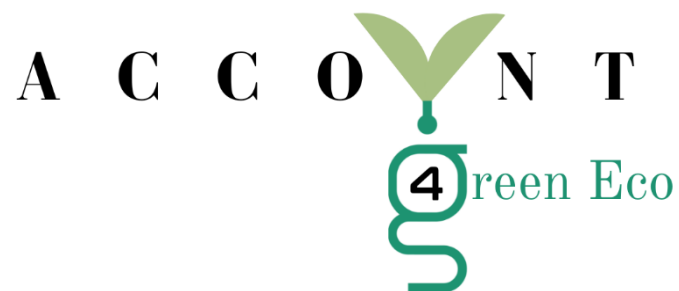
Guidelines with explicit EMA focus
CDP Guideline on Water Accounting (CDP 2016, UN 2013, WBCSD et al. 2012)

(Schaltegger 2018, 24)





THANK YOU.



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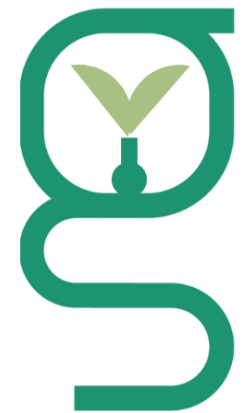
Co-funded by
the European Union



Unit 1.2. The sustainability reporting landscape

Teaching Activity 1

Trento, October 26, 2023



The course structure

Module 1 Sustainability accounting in the 21 st century	Module 2 Sustainability accounting production	Module 3 Sustainability management accounting
Leading partner: UBU Supporting partner: MBS Feedback: Leuphana Delivered for implementation: Jul 23 TA1: Trento (UniTrento, Oct 23)	Leading partner: UniTrento Supporting partner: MBS Feedback: UBU Delivered for implementation: May 24 TA1: Lüneburg (Leuphana, Sep 24)	Leading partner: Leuphana Supporting partner: Feedback: UniTrento Delivered for implementation: Mar 25 TA1: Burgos (UBU, Jul 25)
U1.1. Accounting and the Anthropocene U1.2. The sustainability reporting landscape	U2.1. Sustainability accounting regulation U2.2. Sustainability reporting assurance	U3.1. Fundamentals of sustainability management accounting U3.2. Internal control for sustainability information.

Teaching activity 1



Course materials – online platform

1. Sustainability reporting as a corporate practice

1.1. Defining sustainability reporting

The emergence of sustainability reporting

Traditionally, companies have produced financial statements to provide information on their financial performance to their shareholder and investors. This practice reflects what is considered the common and widespread conception of accounting as financial accounting. However, the growing **societal concern for the impacts of corporations on the environment and society** has increased the pressure on them to report also on how they are managing and mitigating those environmental and social impacts (Gray, 2006). This situation recognizes that firms, and organizations in general, should be held accountable not only to their providers of financial capital, but also to those stakeholders to which they relate (Gray et al., 1996).

As a consequence of this recognition, some organizations have published reports covering aspects about their social and environmental impacts for almost five decades. However, the **form and content of these reports have evolved significantly** during this period. In the 1970s, firms published social reports that provided information around how they managed certain social issues. The practice changed into environmental reports at the end of the 1980s and beginning of the 1990s driven by the dramatic environmental disasters that happened around this time (such as the 1984 Bhopal disaster in India, or the 1989 Exxon Valdez spill in Alaska), which increased society's spotlight on environmental impacts. Since the late 1990s and beginnings of the 2000s, corporate reports have broadened their coverage to inform about the social, environmental and economic impacts of business (the understanding of the economy in these reports goes beyond financial performance, as they consider how companies broadly affect the economies in which they operate, for instance by creating jobs, paying taxes, or supporting infrastructure development). This form of reporting is the most common nowadays and it is usually known as sustainability reporting.

Sustainability reporting refers to the practice of producing reports that explain how organizations manage their social, environmental and economic dimensions of their businesses by informing about their priorities, policies and actions, as well as the impacts, both positive and negative, of their operations in those areas.

The main outcome of sustainability reporting is known as **sustainability report**. Yet, other labels may also be used to refer to these reports, such as corporate social responsibility report, CSR report, corporate citizenship report, non-financial report, among others. Usually, these are stand-alone reports that are published independently from the financial statements and accounts, although it is very common that both documents refer to the same reporting period (Tregida & Laine, 2021). Regulation is driving such a greater alignment between sustainability and financial reporting. The

different sustainability reporting regulatory pieces that are being enacted worldwide, especially in Europe are promoting the role of sustainability reporting to be considered as of similar importance to financial reporting. Furthermore, regulation is also recognizing the interconnectivity between both reporting pillars. The requirements of regulation, which will be detailed in Module 2, are in some cases even mandating that the sustainability report should be provided as an element of annual reports.

Video about definition of sustainability reporting, anticipating purpose (see file XXXX.docx)

The purpose of sustainability reporting

Usually, sustainability reporting has been understood as a tool through which organizations are made accountable to their stakeholders for their impacts (Tregida & Laine, 2021). However, the increasing awareness of financial capital providers about the potential effect of sustainability on firms' financial performance has determined other objectives that sustainability reporting may support. Therefore, broadly speaking, sustainability reporting may serve **three main purposes**: accountability, valuation, and stewardship (Cooper & Michelon, 2022).

Purposes of sustainability reporting

- From an **accountability perspective**, sustainability reporting aims to provide an organization's stakeholders with information that allows them to assess how it manages the social and environmental impacts that its business generates (Gray et al., 1997).
- From a **valuation perspective**, sustainability reporting aims to provide financial capital providers – namely, shareholders and investors – with information that allows them to evaluate their investments' future value.
- From a **stewardship perspective**, sustainability reporting aims to provide financial capital providers with information that allows them to assess the use of the capital they provided to the organization.

The three different purposes ascribe different **levels of organizational responsibility**. The accountability perspective conceives organizational responsibility broadly. An organization is not only expected to be responsible to those stakeholder providing financial capital, but also all to all of them that suffers from the impacts that its activity creates. Therefore, this approach recognizes that organizations relate to a variety of stakeholders, with different views and needs, that must be acknowledged and considered in the production of sustainability reports.

Purpose activity (see file XXXX.docx)

Course materials – online platform

DEFINING SUSTAINABILITY REPORTING

- ✓ The emergence of sustainability reporting
- ✓ The purpose of sustainability reporting

The emergence of sustainability reporting

Traditionally, companies have produced financial statements to provide information on their financial performance to their shareholders and investors. This practice reflects what is considered the most widespread conception of accounting as financial accounting. However, the growing **societal concern for the impacts of corporations on the environment and society** has increased the pressure on them to report also on how they are managing and mitigating those environmental and social impacts (Gray, 2006). This situation recognizes that firms, and organisations in general, should be held accountable not only to their providers of financial capital but also to those stakeholders to which they relate (Gray et al., 1996).



Due to this recognition, some organisations have published reports covering aspects of their social and environmental impacts for almost five decades. However, the **form and content of these reports have evolved significantly** during this period. In the 1970s, firms published social reports that provided information on how they managed certain social issues. The practice changed into environmental reports at the end of the 1980s and beginning of the 1990s driven by the dramatic environmental disasters that happened around this time (such as the 1984 Bhopal disaster in India, or the 1989 Exxon Valdez spill in Alaska), which increased society's spotlight on environmental impacts. Since the late 1990s and the beginning of the 2000s, corporate reports have broadened their coverage to inform about the social, environmental, and economic impacts of business (the understanding of the economy in these reports goes beyond financial performance, as they consider how companies broadly affect the economies in which they operate, for instance by creating jobs, paying taxes, or supporting infrastructure development). This form of reporting is the most common nowadays and is usually known as sustainability reporting.

Sustainability reporting refers to the practice of producing reports that explain how organisations manage the social, environmental, and economic dimensions of their businesses by informing about their priorities, policies, and actions, as well as the impacts, both positive and negative, of their operations in those areas.

The main outcome of sustainability reporting is known as **sustainability report**. However, other labels may also be used to refer to these reports, such as corporate social responsibility report, CSR report, corporate citizenship report, non-financial report, among others. Usually, these are stand-alone reports that are published independently from the financial statements and accounts, although it is usual that both documents refer to the same reporting period (Tregidga & Laine, 2021). Although sustainability reporting emerged as a voluntary practice, the recent regulatory focus on this phenomenon is promoting a greater alignment between sustainability and financial reporting. The different regulations enacted worldwide, especially in Europe, are promoting the role of sustainability reporting to be considered as of equal importance to financial reporting. Furthermore, regulation is also recognizing the interconnectivity between both reporting pillars. The regulatory requirements, which will be detailly covered in Module 2, are in some cases even mandating that the sustainability report should be provided as an element of annual reports.



Goals of this session:

Unit 1.2. The sustainability reporting landscape

1. Improve your knowledge of:

- What sustainability reporting is.
- The concept of materiality as a fundamental element in sustainability reporting.
- Main sustainability reporting frameworks and standards that exists.



Courses

Help



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Courses



MODULE 1



Accounting and the
Anthropocene



The sustainability reporting
landscape

Goals of this session:

Unit 1.2. The sustainability reporting landscape

1. Sustainability reporting as corporate practice

Defining sustainability reporting

The state of sustainability reporting

2. Materiality in sustainability reporting

The concept of materiality

The materiality assessment process

Activities and role plays

3. Frameworks for producing sustainability reports

The Landscape of sustainability reporting framework

The Global Reporting Initiative

The International Sustainability Standards Board

The Sustainability Accounting Standards Board

The Integrated Reporting Framework

The Task Force On Climate-related Financial Disclosures

The Sustainable Development Goals Disclosure Recommendations

Goals of this session:

Unit 1.2. The sustainability reporting landscape

1. Improve your knowledge of:

2. Feedback on:

- The pedagogic approach embedded in the online learning platform
- The easiness to learn
- The dynamism of the content
- The accessibility of the materials
- Most importantly: if you can learn through it!

Dynamic of the session:

1. Individually **work on unit 1.2** on the platform (until 12.30 pm).
 - Feel free to ask us any questions.
 - You can talk to your peers.
 - Prepare for the feedback: comments, suggestions, errors, etc.

Dynamic of the session:

1. Sustainability reporting as corporate practice

Defining sustainability reporting

The state of sustainability reporting

2. Materiality in sustainability reporting

The concept of materiality

The materiality assessment process

Activities and role plays

Continue after the TA

3. Frameworks for producing sustainability reports

The Landscape of sustainability reporting framework

The Global Reporting Initiative

The International Sustainability Standards Board

The Sustainability Accounting Standards Board

The Integrated Reporting Framework

The Task Force On Climate-related Financial Disclosures

The Sustainable Development Goals Disclosure Recommendations

Dynamic of the session

1. Individually **work on unit 1.2** on the platform (until 12.15 pm).
 - Feel free to ask us any questions.
 - You can talk to your peers.
 - Prepare for the feedback: comments, suggestions, errors, etc.
2. Small **group work**: **What materiality perspective makes more sense to you?** (until 12.45)
 - Each group will be assigned a specific materiality perspective
 - Each group should build a case of why that perspective is more reasonable for a firm to apply, vs the alternative perspective.
3. Debate to argue and counterargue (4-3 minutes per group)

Dynamic of the session

- To which audience is each materiality perspective aiming to inform?
- That are the implications of that perspective?
- What is the representation of the “reality” that each perspective creates?
- In which way do you think that the information produced under each perspective is characterized?
- Is there a particular ideology behind each perspective?

Dynamic of the session

Group 1 – Impact materiality

Jade	Lignerres	MBS
Jacob	Olivares Martín	UBU
Carmen	Calzada Diez	UBU
Valentina	Montrucchio	UniTrento
Anna	Martinato	UniTrento
Elio	Llane	Leuphana

Group 3 – Impact materiality

Polina	Kaliagina	Leuphana
Karen del Pilar	Chancafe Dominguez	UBU
Veselin Veselinov	Valkanov	MBS
Pinella	Nehme	MBS
Ilaria	Clementi	UniTrento
Mario	Gómez Casanueva	UBU

Group 2 – Financial materiality

Inna	Savchenko	Leuphana
Sabah	Znassi	MBS
Divya	Tom	Leuphana
Carlos	Alonso Delgado	UBU
Erika	Martini	UniTrento
Silvia	Prati	UniTrento

Group 4 – Financial materiality

Claudia	San Esteban Camarero	UBU
Pauline	Alleaume	MBS
Adam	King	Leuphana
Valentina	Donini	UniTrento
Asli	Gurbuz	Leuphana



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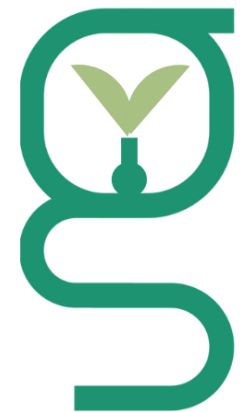
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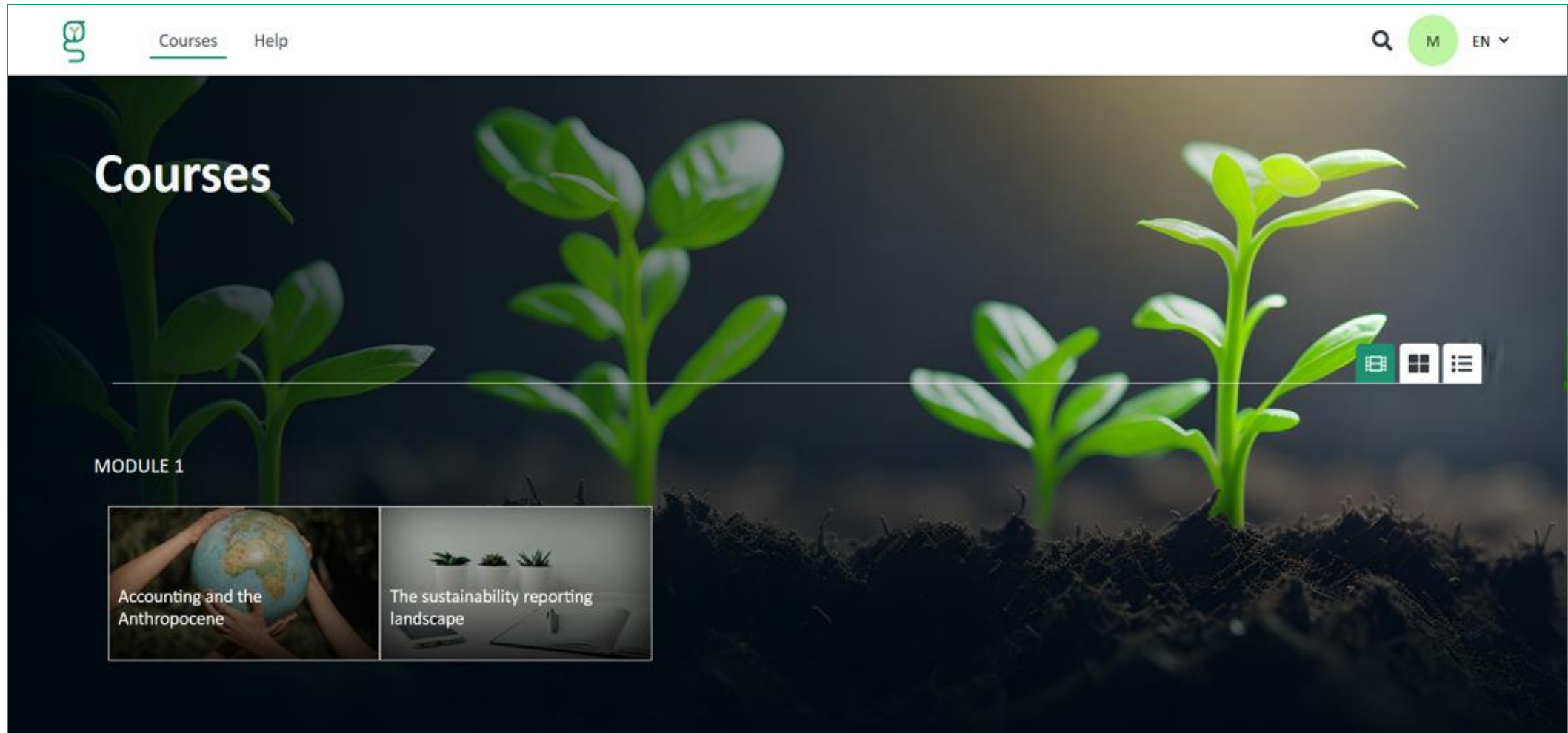
Students' feedback

Teaching Activity 1

Trento, October 26, 2023



Use of the online learning platform



Goal of the teaching activities

For the project:

- To **validate** the resources and materials integrated into the online platform
- Gather students during the platform's development to test it and ensure its **usability and quality**.

For the students:

- Develop knowledge on **sustainability accounting**
- Expose yourself (perhaps) to an alternative **form of (digital) learning**
- Share experience in an **international environment**

We want your feedback

Online platform assessment - Teaching Activity 1



Account4GreenEco Teaching Activity 1



Send your notes: account4greeneco@ubu.es

merci
graciñas
eskerrik asko
gracias
danke
grazie



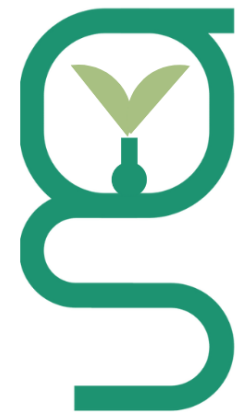
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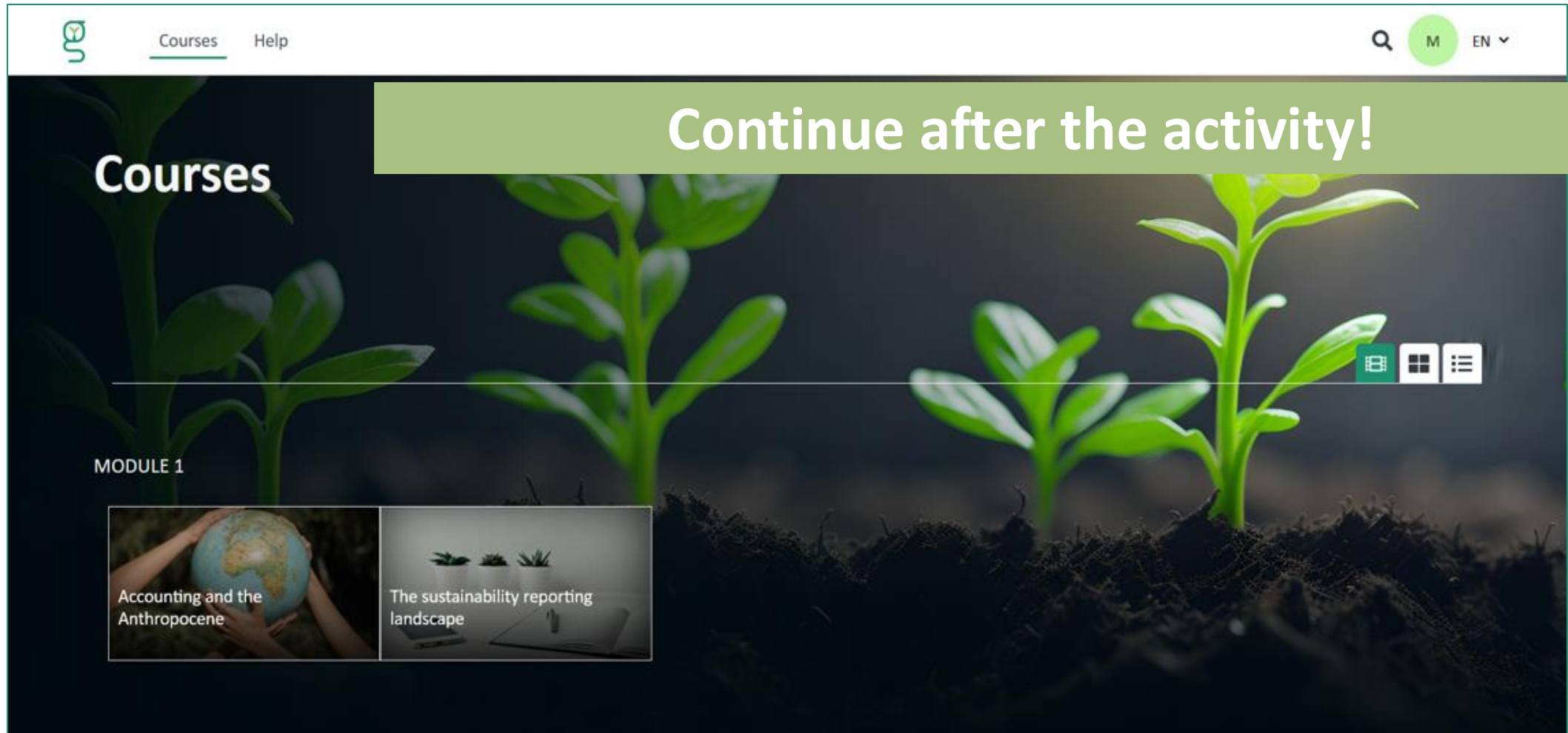
Closing session

Teaching Activity 1

Trento, October 26, 2023



Use of the online learning platform



Certificates of attendance

Requirements

- Attend all sessions
- Provide feedback by filling in the questionnaires in the specific session

Reception

- Email with which you register for the activity.
- Next Monday morning.

Many thanks

UniTrento team:

- Michele, Ericka and Caterina
- Supporting staff

Rest of the partners:

- Academic partners: Selection of students and development of content
- Gestionet: design and implementation of the online platform

To all of you!

- Montpellier Business School
- University of Burgos
- University of Leuphana
- University of Trento

merci
graciñas
eskerrik asko
gracias
danke
grazie

Moving to the next phase

“Living” course under development

Module 1	Module 2	Module 3
Sustainability accounting in the 21 st century	Sustainability accounting production	Sustainability management accounting
Leading partner: UBU Supporting partner: MBS Feedback: Leuphana Delivered for implementation: Jul 23 TA1: Trento (UniTrento, Oct 23)	Leading partner: UniTrento Supporting partner: MBS Feedback: UBU Delivered for implementation: May 24 TA2: Lüneburg (Leuphana, Sep 24)	Leading partner: Leuphana Supporting partner: Feedback: UniTrento Delivered for implementation: Mar 25 TA3: Burgos (UBU, Jul 25)
Integrate your feedback!		
Further updates	U2.1. Sustainability accounting regulation	U3.1. Fundamentals of sustainability management accounting
U1.2. The sustainability reporting landscape	U2.2. Sustainability reporting assurance	U3.2. Internal control for sustainability information.



Dissemination

CSEAR Education Community of Practice

- April 25, 2024, 4 p.m. (zoom)
- View of students
- account4greeneco@ubu.es, before November 30, 2023.

Keep updated on the project development



@a4ge_EU



@Account4GreenEco project



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